



GREATER BRIGHTON ECONOMIC BOARD

**29 JANUARY 2019
10.00AM**

**RICARDO CENTENARY INNOVATION CENTRE, SHOREHAM-BY-
SEA, WEST SUSSEX, BN43 5FG**

AGENDA



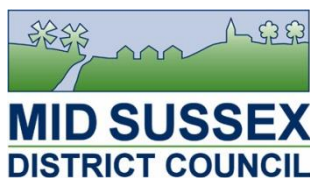
ADUR & WORTHING
COUNCILS



**Brighton & Hove
City Council**



Lewes District Council



Title:	Greater Brighton Economic Board
Date:	29 January 2019
Time:	10.00am
Venue	Ricardo Centenary Innovation Centre, Shoreham-by-Sea, West Sussex, BN43 5FG
Members:	<p>Councillors: Wall (Chair), Humphreys, Janio, Lamb, Parkin, Smith and Yates</p> <p>Business Partners: Alison Addy, Steve Allen, Trevor Beattie, Prof. Debra Humphris, Nick Juba, Dean Orgill, Andrew Swayne, Prof. Adam Tickell and Peter Webb</p>
Contact:	<p>John Peel Democratic Services Officer 01273 291058 john.peel@brighton-hove.gov.uk</p>



University of Brighton



**YOUR
LONDON
AIRPORT**
Gatwick

Greater Brighton Economic Board

**Kathryn
Hall**
CE- MSDC

**Councillor
Wall**
MSDC

Secretary

Lawyer

Nick Hibberd
BHCC

Max Woodford
BHCC

Andy Hill
GBEB

Martin Randall
WBC/ADC

Mark Healy
MSDC

Peter Sharp
LDC

**Nigel
Stewardson**
BEIS

Clem Smith
CBC

**Councillor
Janio**
BHCC

**Councillor
Yates**
BHCC

Geoff Raw
CE- BHCC

**Councillor
Humphreys**
WBC

Alex Bailey
CE- ADC/WBC

**Councillor
Parkin**
ADC

**Councillor
Smith**
LDC

Robert Cottrill
CE- LDC

Peter Lamb
CBC

**Natalie
Brahma-Pearl**
CE- CBC

**Andrew
Swayne**
Chairman- A&W
Business
Partnership

Dean Orgill
B&H Business
Partnership

Steve Allen
C2C LEP

Peter Webb
CWS Partnership

**Prof.
Humphris**
Vice-Chancellor
UoBtn

Prof. Tickell
Vice-Chancellor
UoSx

Nick Juba
FE Rep

Trevor Beattie
SDNPA

Alison Addy
Gatwick Airport

Phil Jones

Jonathan
Sharrock

Caroline Wood

Prof. Sue
Baxter

Alan Higgins
ADC/WBC

Andy Willens
ADC/WBC

Clare
Mulholland
GBEB

Public Seating

Press

AGENDA

PART ONE

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18 PROCEDURAL BUSINESS

(a) Declaration of Substitutes: Where Members of the Board are unable to attend a meeting, a designated substitute for that Member may attend, speak and vote in their place for that meeting.

(b) Declarations of Interest:

- (a) Disclosable pecuniary interests not registered on the register of interests;
- (b) Any other interests required to be registered under the local code;
- (c) Any other general interest as a result of which a decision on the matter might reasonably be regarded as affecting you or a partner more than a majority of other people or businesses in the ward/s affected by the decision.

In each case, you need to declare

- (i) the item on the agenda the interest relates to;
- (ii) the nature of the interest; and
- (iii) whether it is a disclosable pecuniary interest or some other interest.

If unsure, Members should seek advice from the committee lawyer or administrator preferably before the meeting.

(c) Exclusion of Press and Public: To consider whether, in view of the nature of the business to be transacted, or the nature of the proceedings, the press and public should be excluded from the meeting when any of the following items are under consideration.

NOTE: Any item appearing in Part Two of the Agenda states in its heading the category under which the information disclosed in the report is exempt from disclosure and therefore not available to the public.

A list and description of the exempt categories is available from the Secretary to the Board.

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To consider the minutes of the previous meeting held on 16 January 2019

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For further details and general enquiries about this meeting contact John Peel (01273 291058, email john.peel@brighton-hove.gov.uk) or email democratic.services@brighton-hove.gov.uk

Date of Publication - Monday, 21 January 2019

GREATER BRIGHTON ECONOMIC BOARD

10.00am 16 OCTOBER 2018

GORDON ROOM, WORTHING TOWN HALL, CHAPEL ROAD, WORTHING BN11 1HA

MINUTES

Present: Councillors Wall (Chair), Jenkins, Nicholson, P Smith, G Theobald and Yates

Business Partners: Steve Allen, Prof. Humphris, Nick Juba, Lisa Lewis, Andrew Swayne, Peter Webb

PART ONE

9 PROCEDURAL BUSINESS

9a Declarations of substitutes

- 9.1 Councillor Theobald was present as substitute for Councillor Janio.
- 9.2 Councillor Peter Smith was present as substitute for Councillor Lamb.
- 9.3 Councillor Nicholson was present as substitute for Councillor Andy Smith.
- 9.4 Councillor Jenkins was present as substitute for Councillor Humphreys.
- 9.5 Gavin Stewart was present substitute for Dean Orgill.
- 9.6 Lisa Lewis was present as substitute for Alison Addy.

9b Declarations of interests

- 9.7 There were none.

9c Exclusion of the press and public

- 9.8 In accordance with Section 100A of the Local Government Act 1972 ("the Act"), the Board considered whether the public should be excluded from the meeting during consideration of any item of business on the grounds that it is likely in view of the business to be transacted or the nature of the proceedings, that if members of the public were present during it, there would be disclosure to them of confidential information as defined in Section 100A (3) of the Act.
- 9.9 **RESOLVED-** That the press and public not be excluded.

10 MINUTES OF THE PREVIOUS MEETING

- 10.1 **RESOLVED-** That the minutes of the previous meeting held on 17 July 2018 be approved and signed as the correct record.

11 CHAIR'S COMMUNICATIONS

- 11.1 The Chair provided the following Communications:

“On behalf of The Board I would like to welcome Cllr Gillian Brown, leader of Arun District Council, and Chief Executive Nigel Lynn as observers today.

Some of you may be aware that Professor Michael Davies has recently stepped down from his role as Pro-Vice-Chancellor at the University of Sussex, and therefore as the University of Sussex representative on this Board. I'm sure all Board members will want to join me in thanking Michael for his support and contribution since the Board's inception in 2014.

Last month Cllr Andy Smith and I attended a successful tour of the Newhaven Enterprise Zone and were given an update by Programme Director Corrine Day a year after 'go live'.

During the visit, we saw progress on some of the £30 million that has already been invested in the area - with critical flood defences created, new business units built and key regeneration sites unlocked. The tour also took in the site of the new £23 million port access road, which received £10 million of government funding in August. This will provide direct access to the East Quay area of Newhaven Port unlocking 80,000 square metres of business space, generating up to 1,500 jobs and taking HGV traffic away from unsuitable roads in the town.

On 26th September the 5G testbed was officially launched at the Digital Catapult Centre Brighton. The 5G testbed will allow small businesses to benefit from state of the art 5G mobile wireless communications, and provide space to test and explore the potential new applications of 5G. It will also help the City Region to support delivery of a key aim within Government's Industrial Strategy, which is for the UK to become a world-leader in 5G technology.

The Greater Brighton 'Expression of Interest' to the Cultural Development Fund was successfully shortlisted in late July and the deadline for the final bid submission is 19th October. The final bid will focus on developing a series of networked Creative & Cultural Accelerator Zones. Key aims will include; bringing forward affordable spaces; delivering business support and training focussed on the needs of employers; and supporting cultural and creative leaders to network within and across sectors.

The DfT announced at the end of September which non-mayoral cities will progress to the next step of the £840m TCF investment fund. In total, the DfT has shortlisted ten 'city regions' but unfortunately the Greater Brighton's submission, focused on the A259 corridor, was not one of those ten.

Initial feedback from the DfT confirmed that competition was high (approximately 30 applications for 10 places), and that the evidence provided in support of our bid was not as compelling as some of the other bids. However, it was a great achievement that

Greater Brighton partners, in collaboration with colleagues from East and West Sussex County Councils, and other agencies, produced such a credible bid in the timeframes and the proposals put forward were considered to be potentially appropriate for similar, future funding opportunities when these become available”.

12 FIVE YEAR STRATEGIC PLAN

- 12.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that set out initial proposals on a Five Year Strategic Plan for the Board as requested by Members at the previous meeting held on 17 July 2018.
- 12.2 Andrew Swayne commended the report that set a foundation for discussions and would help establish the Board position in readiness of the Industrial Strategy.
- 12.3 Steve Allen stated that he welcomed the vision outlined in the report noting the importance for the Board to align its communal voice to the Coast to Capital Strategic Economic Plan. Steve Allen added that he looked forward to the facilitating discussion.
- 12.4 Prof. Humphris welcomed the report and the clarity it provided. Prof. Humphries stated that there was a differentiation between the GBEB and LEP, that the Board had be clear on how it would measure success and ensure that there was strong collaborative partnership with the University of Brighton and University of Sussex.
- 12.5 The Chair stated that it was imperative the Board be clear about its offer, strategy and vision and the report was the first step in that process. The Chair added that the Board needed a one voice message and to work with partners to get the best deal for the region. The Chair stated that he looked forward to the facilitated discussion and further discussion of the matter and he would welcome any additional comments from Board Members in advance of that meeting.
- 12.6 **RESOLVED-**
 - 1) That the Board note the questions and discussion points contained in the discussion document.
 - 2) That the Board approves the next step, which is for Officers to arrange a facilitated session for Board Members, to discuss the paper in more detail.
 - 3) That the Board agrees that following that session, Greater Brighton Officers work to prepare the Five Year Strategic Plan to be presented to the Board on 29 January 2019.

13 GATWICK 360: GREATER BRIGHTON LEADING DELIVERY OF THE SEP

- 13.1 The Committee considered a report of the Chair, Greater Brighton Officer Programme Board that provided a Board with a summary of the priorities contained within the Coast to Capital Local Enterprise Partnership (C2C LEP) Strategic Economic Plan (SEP) and how they aligned with the Greater Brighton priorities and work plan.

- 13.2 The report was supplemented by a presentation from Jonathan Sharrock on the vision and eight priorities of the C2C LEP and the preparation for negotiation on the Local Industrial Strategy.
- 13.3 Andrew Swayne welcomed the useful insight the report and presentation provided and asked how matters relating to Highways England were intended to be progressed.
- 13.4 Jonathan Sharrock replied that the matter would be progressed through Transport for the South East (TfSE) on which the C2C LEP had two representatives.
- 13.5 Councillor Theobald stated that the issue of transport mobility was a priority for the region, particularly a potential second Brighton Mainline and stated his concern this was not adequately being progressed.
- 13.6 Jonathan Sharrock agreed with the comments made and better transport mobility and infrastructure was one of the eight key priorities. Jonathan Sharrock highlighted the proposed major improvement of transport links in the Gatwick and Croydon corridor, the high level of engagement with the Greater London Authority and the support of the Mayor of London.
- 13.7 Prof. Humphris stated that the University of Brighton could offer collaboration and innovation on the eight priorities if that was required.
- 13.8 Jonathan Sharrock clarified that work was underway on how to incorporate the universities into implementation of the eight priorities could offer and further, how higher education presence in the Gatwick area could be introduced as this was currently absent.
- 13.9 The Chair stated that the report and presentation correlated with the previous item on the agenda and the priorities of the GBEB. The Chair added that both highlighted potential issues and the need to ensure the Board were fully prepared mobilised for the Local Industrial Strategies. The Chair supplemented that the Board needed to pull its various strategies together to form a collective voice and leadership.
- 13.10 **RESOLVED-**
- 1) That the Board note the contents of the report, specifically the ways in which the current Greater Brighton work programme is already supporting delivery of the SEP, and the opportunities for future working with C2C.
 - 2) That the Board agree that the paper be submitted to C2C, to inform C2C about how Greater Brighton will support delivery of the SEP.
 - 3) That the Board agree that officers should work closely with colleagues at C2C to deliver the SEP at a Greater Brighton level, and support C2C in its dialogue with Government around developing a Local Industrial Strategy.

14 GREATER BRIGHTON FULL FIBRE

- 14.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that requested approval to commit to working alongside other bodies and stakeholders to bring full fibre connectivity to the region.
- 14.2 Prof. Humphries stated that a key issue appeared to be the installation of ducting and asked if that could be facilitated through the planning process.
- 14.3 Simon Hughes confirmed that direction could be given through planning policies and Mid Sussex District Council had specific policies on fibre and ducting.
- 14.4 Geoff Raw stated it would be useful to receive more information on the work currently being undertaken and where private sector funding was coming from. Geoff Raw added that the matter perhaps required a more strategic discussion between the relevant local authorities.
- 14.5 Andrew Swayne welcomed the report noting that the South Downs National Park Authority was currently debating the issue of broadband connectivity. Andrew Swayne stated that there were not only economic benefits to Full Fibre but also opportunities for social value such as decreasing social isolation.
- 14.6 **RESOLVED-**
- 1) That the Board support the opportunity to join other partners in the sub region and prioritise the development of full fibre digital infrastructure for the Greater Brighton area and work cooperatively to secure funding opportunities to achieve this aim.
 - 2) That the Board notes the contents of the report and the activities of partner authorities and expresses its support for the development of full fibre digital infrastructure as a part of the economic development approach for the sub region that is entirely consistent with the Government's Industrial Strategy

15 BRIGHTON MAINLINE UPDATE (PRESENTATION)

- 15.1 The Board received a presentation from Rupert Walker of Network Rail on the Croydon area remodelling scheme that was a part of the Brighton Mainline Upgrade Programme.
- 15.2 Councillor Theobald stated that whilst the proposals would be welcomed by those living north of Three Bridges, there was no proposal for improvement to the network south of that area. Councillor Theobald stated he was personally of the view that a second line on the Brighton Mainline would prevent the rail disruption that occurred across the region on a daily basis.
- 15.3 Prof. Humphries noted that the schedule set out did not detail any plans for consultation events outside of Croydon that appeared short-sighted as the entire region would be affected.
- 15.4 Rupert Walker clarified that the consultation was still at a draft stage with a prominent focus of those properties most likely to be affected and any suggestions for other areas could be incorporated.

16 ONE PUBLIC ESTATE UPDATE

16.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that provided an update on the Greater Brighton One Public Estate Programme.

16.2 RESOLVED-

- 1) That the Board note the progress made by the Programme, as outlined in Sections 4 and 5.
- 2) That the Board endorse the development of a bid to the Phase 7 funding call, as detailed in Section 6, and devolve sign-off of this bid to the Chair of the Greater Brighton Strategic Property Board.

17 INVESTMENT PROGRAMME UPDATE

17.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that provided a progress update on the Greater Brighton Investment Programme since the previous meeting of 17 July 2018.

17.2 **RESOLVED-** That the Board note the report and the Investment Programme Update at Appendix 1.

The meeting concluded at 11.55am

Signed

Chair

Dated this

day of

Subject:	Greater Brighton Five Year Strategic Priorities		
Date of Meeting:	29 January 2019		
Report of:	Chair, Greater Brighton Officer Programme Board		
Contact Officer:	Name:	Nick Hibberd	Tel: 01273 293020
	Email:	<u>Nick.Hibberd@brighton-hove.gov.uk</u>	
Ward(s) affected:	All		

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 The Greater Brighton Economic Board ("the Board") was established in 2014 as part of the Greater Brighton City Region Deal with Government. The principal role of the Board has been to co-ordinate development and investment activity across the City Region.
- 1.2 To that end the Board has been successful, as it has helped to secure over £160m in Local Growth Funds (LGF) through several funding rounds. This funding is supporting projects across the City Region ranging from flood defences in Shoreham and Newhaven, new buildings at the University of Brighton and Greater Brighton Metropolitan College, and transport infrastructure improvements in Burgess Hill and Worthing.
- 1.3 However, there is a growing sense from Board members that for Greater Brighton to reach its full potential there is a need for the Board to take a step forward, both in terms of aspiration and the level of associated activity. It was decided at the Board meeting on 16 July 2018 that the Board should develop a Five Year Strategic Plan, which would set out what the vision is for Greater Brighton over the next five years and establish a clear list of objectives and priorities for 2019-2023.
- 1.4 The future direction of the Board needed to be driven by the Board Members, so officers produced a questionnaire that was circulated to all members to elicit feedback. This feedback formed the basis of a discussion paper that was presented at the Board Meeting on 16 October 2018.
- 1.5 The main recommendation in the discussion paper was that a facilitated session be held in which Board Members could talk through the points raised in that paper in more detail, and work towards developing a set of strategic priorities. This meeting took place on 11 December 2018, and this paper represents a draft set of priorities and recommendations and proposed changes to governance based on the agreed conclusions from that meeting. All Board Members have had the opportunity to comment on a previous version of the Strategic Priorities Paper. This feedback has been important to ensure the document reflects all Member views and has been incorporated into the final version attached in Appendix.

2. RECOMMENDATIONS:

- 2.1 That the Board agrees the recommendations made on page 11 of the Five Year Strategic Priorities paper, which can also be seen in 3.4 below.
- 2.2 That the Board agrees to review a more detailed action plan outlining how these priorities will be delivered at the next Board meeting.
- 2.3 That the Board agrees the resourcing requirements be further developed and brought forward as part of the annual budget report to the next meeting of the Board.
- 2.4 That the Board agrees to review progress against agreed priorities at least annually, and review new governance structures put in place.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 The Board has been successful since its inception but at a regional and national level the economic and political context has changed since 2014. A new Government Industrial Strategy, a new Strategic Economic Plan from Coast-to-Capital and the upcoming UK departure from the European Union, are all significant developments that will have an impact on the Greater Brighton Region.
- 3.2 These changes, coupled with the consensus from Board members that the Board should be more ambitious, more strategic and more proactive, mean that now is a good time to reflect on the last four years and look ahead to the future.
- 3.3 The Greater Brighton Strategic Priorities paper sets out the Board's aspiration over the next five years, a clear set of priorities on which to focus and establishes the required governance arrangements to achieve this.

Three main areas are covered as part of the Strategic Priorities;

1. Aspirational & Strategic

What is the vision of the Board and what are going to be the key objectives and priorities over the next five years?

2. Operational & Governance

How does the Board need to be organised to achieve the agreed vision and priorities?

3. Resourcing & Delivery

What resources need to be in place or available to deliver the agreed vision and priorities?

- 3.4 The key recommendations outlined in the Strategic Priorities paper are;

Aspirational & Strategic

1. Adopt the new strategic vision and ten priorities for the Board
2. Continuing enhanced communications activity but including a website overhaul, and development of the brand
3. Develop a pipeline of projects which reflect the priorities
4. Continue to support existing work-plan projects to completion
5. Work with Coast-to-Capital to deliver a Local Industrial Strategy for the City Region
6. Agree that the Board adopt a strong lobbying role around transport and housing

Operational & Governance

1. Adopt the proposed criteria/questions used to evaluate potential new members
2. Set up regular business engagement events for the Board
3. Amend the Board Heads of Terms to reflect an annual election of the Chair, but remove the requirement for a new chair to be appointed each year
4. Adopt a cabinet-style approach and appoint Board Members as spokespeople/leaders on priority areas
5. Reduce the number of annual Board Meetings from four to three
6. Throughout the year hold two further workshops, which could be thematic, to discuss issues in greater detail
7. Review the Officer Programme Board role and function
8. Set up specific working groups for all key priorities

Resourcing & Delivery

1. A budget report for 2019/20 will be presented at the next Board Meeting.
2. Each autumn a list of proposed projects and budget requirements are brought to the Board at a meeting for decision/prioritisation for the next financial year

4. ANALYSIS & CONSIDERATION OF ANY ALTERNATIVE OPTIONS

- 4.1 The appended paper will form the basis of a discussion around the options for a strategic vision and set of priorities for the Board.
- 4.2 An alternative to developing a Five Year Strategic Plan would have been a “do nothing” approach and retain the existing status quo. However, for the reasons outlined in 1.3, and 3.1-3.3, this is not advisable. To continue to have an impact and to be the best representation for City Region residents and businesses, the Board does need to take a step forward. It is time to broaden the ambition of the Board in line with other strategic developments such as the establishment of Transport for the South East (TfSE). The Board needs to be an active and dynamic influencer in the sub-region, ensuring that Greater Brighton ambitions are cogently promoted with regional partners. The Board needs to ensure that its priorities are aligned to those of other key stakeholders, so that Coast-to-Capital and other partners are engaged advocates and supporters, working with the

Board to help realise those ambitions. All of this needs setting out in a new strategy for the City Region, underpinned by a strong vision statement and a clear set of priorities

5. COMMUNITY ENGAGEMENT & CONSULTATION

- 5.1 There has been consultation and engagement with Board Members to prepare the discussion document and the Strategic Priorities paper and there will be further consultation and engagement to get to a final proposed strategy.

6. CONCLUSION

- 6.1 The Five Year Strategic Priorities Paper is a crucial document that sets out the vision for the Board over the next five years. It outlines a set of agreed and clear priorities for Greater Brighton and will form the basis of discussion with Coast-to-Capital, Government and other stakeholders.
- 6.2 It also sets out, at a high level, the governance structures, operational arrangements and resourcing requirements that will be needed to ensure the Board will deliver the agreed vision and priorities for the City Region.
- 6.3 The next step will be to identify a pipeline of projects which reflect the agreed priorities and more detailed action plan will be drafted to demonstrate how these priorities will be delivered.

7. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 7.1 The Greater Brighton Economic Board working budget for 2019/20 is estimated to be approximately £35,000 to provide support for the new projects identified within the Strategic Priorities Paper in Appendix 1. It is estimated that a working budget of circa £60,000 will be required in 2019/20 to deliver the identified work streams. Consideration will need to be given to increasing contributions from members and further work will be undertaken to identify the costs before proposals for additional contributions be brought back to this Board. The Board will need to approve any recommendations for additional contributions.

Finance Officer Consulted: Rob Allen, Principal Accountant

Date: 10/01/19

Legal Implications:

- 7.2 The Strategic Priorities Paper will require the variation of the Board's Heads of Terms and this will need to be subject to the approval of each body represented on the Board.

Lawyer Consulted: Joanne Dougnaglo Senior Property Lawyer

Date: 10/01/19

Equalities Implications:

- 7.3 The Strategic Priorities Paper will seek to ensure that the benefits of economic regeneration are shared across the City Region.

Sustainability Implications

- 7.4 None identified at this stage. The final proposed Five Year Strategy will need to consider sustainability implications for the city region.

SUPPORTING DOCUMENTATION

Appendices:

1. Greater Brighton Five Year Strategic Priorities paper

Greater Brighton Strategic Priorities

January 2019

Background & Context

At the Greater Brighton Economic Board meeting on 16 July 2018, the new chair of the Board, Cllr Garry Wall, outlined his views on a vision for the next five years and Board members were asked to provide their responses to this vision. These responses formed the basis of a discussion paper that was presented at the Board Meeting on 16 October 2018. The main recommendation in the discussion paper was that a facilitated session be held in which Board Members could talk through the points raised in that paper in more detail, and work towards developing a Five Year Strategic Plan. This meeting took place on 11 December 2018, and this paper represents a draft set of priorities and recommendations on changes to governance based on the agreed conclusions from that meeting.

Objectives

Three main themes have been considered;

1. ASPIRATIONAL & STRATEGIC

Purpose and vision of the Board – what does the Board want to achieve?

2. OPERATIONAL & GOVERNANCE

How does the Board need to be organised to achieve the agreed vision and priorities?

3. RESOURCING & DELIVERY

What resources need be in place or available to deliver the agreed vision and priorities?

This paper is in two parts. The first focuses on the emerging vision and strategic priorities for the Board whilst the second half focuses on the more operational aspects of the Board.

Aspirational & Strategic

After four years of operation the Board must step-up its level of ambition and aspiration. To continue seeing success in the future, the Board needs a clear direction of travel accompanied by the strongest possible political voice.

Vision Statement

A high-level vision statement for Greater Brighton City Region would be to enable;

A growing, modern economy that is international, creative, connected, talented and resilient

International

- An international brand, identity and recognition
- A clear and compelling inward investment proposition
- Maximising the potential of our international gateways to exploit opportunities

- Utilising the connections of our universities to gain access to international skills and expertise

Creative

- Acknowledged innovation in specific sectors
- Maximising the opportunities through knowledge sharing and commercialisation
- Investing in hard and soft infrastructure of our creative and cultural economies
- Capitalising on the benefits of innovation and entrepreneurial spirit

Connected

- An efficient travel network with effective regional, national and international connections
- Ubiquitous fibre-to-the-premises digital infrastructure
- The most 5G-enabled City Region in the UK

Talented

- Attracting the world's most talented individuals to live, learn, work and invest in the City Region
- A modern and integrated approach to skills provision that reflects requirements for the region in order to retain skills
- Effective upskilling and reskilling in workforce development

Resilient

- Economic resilience – enabling an economy that is dynamic and learns to adapt to economic shocks and changes in Government policy
- Environmental resilience – of all infrastructure and in food production, and exploring the benefits of the circular economy
- Social resilience – of Greater Brighton communities and the wellbeing of residents

The vision may be an aspiration that takes 10 or even 20 years to fully realise. For the purpose of this document there will be a number of priorities to focus on over the next five years.

Key Objectives & Priorities

The five themes described above are implicit within the vision statement and effectively become our key areas of focus over the next five years. Once agreed a number of tangible and deliverable projects will be developed that will have clear outcomes to support delivery of the priorities.

For each of the areas of focus, a small number of key priorities have been identified. These priorities are aligned with both the government's Industrial Strategy and Gatwick 360°, Coast-to-Capital's Strategic Economic Plan. The priorities are as follows;

International

1. Build an international profile with strong and relevant supporting messaging.

An international profile will not only increase our chances of securing foreign direct investment, but a growing international reputation will also enhance the City Region's standing at a national, regional and local level.

Greater Brighton does have an economic and a social advantage above other City regions and a good brand on which to build upon, but to establish an international profile will require continuous, proactive marketing with clear and consistent messaging to the right places. Messaging should focus on the unique strengths of the City Region, particularly;

- Place e.g. UNESCO Biosphere and strong rural economy, connections through Gatwick Airport (UK's second largest) and the region's two ports, and internationally renowned universities
- Culture & heritage e.g. Brighton and Hove's offering including the regency heritage of the Pavilion, Dome, and Palace Pier alongside the region's theatres and entertainment venues and historic market towns
- Quality of life, natural capital e.g. 20 miles of coastline, South Downs National Park, and High Weald AONB
- Sector specialisms; Creative, Digital and ICT, innovation in health sciences and technology, Advanced engineering, Green growth.

In addition, the logo needs updating to reflect the renewed ambition and focus of the Board and the website needs an overhaul to make it fit for purpose.

2. Establishment of an inward investment proposition.

Current work on the Business Survey will inform this. To take this forward in a meaningful way, and in line with competitor City Regions, there is a need to co-ordinate inward investment at a City Region level and develop a strong city region brand and offer to deliver the recommendations outlined in the Greater Brighton Inward Investment & Trade Strategy.

Creative

3. Support innovative businesses to scale and grow

The City Region has a high number of start-ups and is recognised as a successful incubator for innovation. However, there is a need to develop a coherent and consistent business support offer to retain businesses, knowledge and intellectual property within the City Region. A key gap is providing ambitious businesses with the support and opportunity to grow and scale within the City Region.

Particularly around our sector strengths, which include;

- Creative, Digital and ICT
- Cultural Economy

- Healthy Futures (innovation in health sciences and technology)
- Advanced engineering
- Green growth

4. Sharing and commercialising knowledge

There are opportunities to be exploited from businesses and the universities working more closely together to commercialise knowledge (practical wisdom), the benefits of which will cascade across the City Region. The Board can support this by working with the universities so that they clearly articulate their offer to businesses.

Connected

5. Roll-out of fibre infrastructure

The clear priority here is to roll out fibre-to-the-premises (FTTP) to all businesses and households in the next two years. Partners across the City Region are already involved in various schemes, and lessons need to be learned and shared so that the benefits can be maximised

6. To become the most 5G-enabled City Region

5G represents a game-changer in mobile communications. The University of Sussex's R&D expertise and industry partnership in 5G puts the City region at the forefront of this evolving technology. Gatwick Airport is also deploying 5G technology and by drawing these strands together with the SME-focused work at the Digital Catapult and 5G Testbed, Greater Brighton has the opportunity to become a trailblazer in the application of 5G technologies.

Talented

7. Attracting and retaining talent in the City Region

The City Region is home to a highly skilled talent pool. Attracting talented people to the City Region will benefit the City Region in terms of spending power and the creation of jobs aligned to the talent pool. To attract the best talent there needs to be a focus on the quality of life offer. Cultural strengths include Brighton and Hove's regency heritage, a range of festivals, theatres and entertainment venues across the region alongside historic market towns and natural assets such as the southern coastline, South Downs National park and the UNESCO Biosphere. All of these demonstrate that Greater Brighton is **THE** place to live, work, visit and invest.

To retain talent there is also a need to ensure individuals get jobs that are best matched to their skills and expertise.

8. Develop an integrated approach to talent

The City Region's skills offer must better match the needs of a modern economy. A priority must be to invest in people so that they can contribute to the economy and

improve social mobility. Assets such as the universities, colleges and schools need to be aligned and mobilised to achieve this. This includes investment in workforce training to improve staff retention, increase productivity and help business and residents to exploit the benefits of technological advancements such as robotics and the digitisation of the workplace.

Whilst skills are important there are other aspects relating to nurturing talent that should not be overlooked, including; behaviours, aspiration and adaptability. A holistic approach needs to be taken to attracting, nurturing and retaining a talented workforce.

Resilient

9. Build economic resilience

In an uncertain and fast-changing world, individuals, businesses and other institutions need to react decisively and positively to external forces, such as economic shocks or Government policy announcements. Resilience needs to be built in a proactive way, and technology will have an important role to play in embedding new solutions.

10. Build environmental and social resilience

For the Greater Brighton economy to continue to grow into the future, there is a need to build resilience and security into our blue, brown and green infrastructure. There is an opportunity to build upon the work the Infrastructure Panel is doing on energy and water to look at resilience and a circular economy in the whole. This will involve looking at other physical infrastructure e.g. digital, green infrastructure, food production and waste management.

There is also a need to build resilience in our communities and residents. Key areas of focus could be around mental health, social inclusion, food poverty and fuel poverty. There is a role that Greater Brighton can play in bringing together third-sector and other agencies in a “Social Innovation Lab” or similar central point.

Recommendations;

1. Adopt the new strategic vision and ten priorities for the Board
2. Continue enhanced communications activity including, proactive marketing with clear and consistent messaging, a website overhaul, and development of the brand
3. Develop a pipeline of projects which reflect the priorities
4. Continue to support existing work-plan projects to completion

Other Areas for Consideration

There are several other priority areas, which whilst not featuring in the priorities above need to be acknowledged;

Local Industrial Strategy

Working with Coast to Capital to deliver a Local Industrial Strategy will be an immediate focus, as this work is set to start in early 2019. The role for the Board is to clearly demonstrate how its priorities are aligned to Coast-to-Capital's Strategic Economic Plan (Gatwick 360°), and the Government's Industrial Strategy, and make the strongest possible case for investment into the City Region. A piece of work is currently underway to identify a number of projects that will help Coast to Capital deliver a successful Local Industrial Strategy at a Greater Brighton level.

Transport

Efficient and resilient transport infrastructure will be crucial to the future success of the City Region. The Board has a role to play, but a less direct one than outlined in the priorities above. The Board will need to focus its energy on lobbying for improvements to our main travel to work and travel to learn routes – the east-west A27 and A259, and north-south Brighton Mainline and A23/M23. This may be through sub-regional bodies such as the emerging Transport for the South East, direct interactions with the Department for Transport or with other agencies such as Highways England and Network Rail. The Board will need to be clear and consistent in its focus and messaging.

Housing

Greater Brighton is an area of high housing demand which is exacerbated by geographical and physical constraints around land availability. Demand is set to rise faster than supply into the future, so the challenge is only set to intensify. The Greater Brighton One Public Estate Programme will continue to review how we best use our assets and bring forward sites that can be used to develop new homes. But outside of One Public Estate there is limited direct intervention that can be co-ordinated at a Greater Brighton Level. Each local authority has or soon will have an adopted Local Plan that sets out housing delivery targets over the next 12-15 years. The role of the Board is to support the individual authorities deliver on the targets, and this again is best done by lobbying Homes England and other Government agencies for interventions that unlock stalled sites and accelerate housing delivery. The Board also has a key advocacy role to play in promoting the area to leverage-in private sector investment.

Recommendations;

1. Work with Coast-to-Capital to deliver a Local Industrial Strategy for the City Region
2. Agree that the Board adopt a strong lobbying role around transport and housing

Operational & Governance

Board Membership – Local Authorities

Five years in a rapidly evolving political and economic landscape is a long time, so the Board needs to take a fairly pragmatic approach to new membership and to extending the current geography. The advantages and disadvantages of expanding membership are set out below.

Advantages of growing membership	Disadvantages of growing membership
<ul style="list-style-type: none"> • Widening Greater Brighton geography and extending its reach • Increasing voice and strength of argument to Government and other strategic bodies e.g. TfSE • Widening the Greater Brighton economy • Greater opportunities to realise the Board's vision and ambitions • Increased budget contributions 	<ul style="list-style-type: none"> • Dilution of the functional economic area that was the foundation of the City Deal • Possible tensions with other stakeholders or neighbouring partners who share some of the City Region area or similar strategic aims • Increased numbers could reduce engagement and effectiveness of meetings • Increased numbers may require new governance structures and increase costs

With a range of advantages and disadvantages to be considered, a systematic and consistent approach to organisations that express an interest in joining the Board should be adopted. This can be fairly light-touch and act as a guide rather than a set of fixed criteria, but for proposed new members consideration would need to be given to the following five questions;

1. Does the organisation buy into the Board's agreed vision and priorities?
2. Do they share economic characteristics and represent our functional economic area?
3. Do they add capacity to help us deliver on our vision and priorities?
4. Will they add to the Board's reputation, in terms of legitimacy, standing and reach?
5. Are they going to actively participate and commit resource to supporting the Board and deliver the work programme?

Board Membership – Other Organisations

The limited business representation on the Board has been discussed at length and the consensus is for more effective engagement with the business sector. Opening the Board up to new business representation may seem like a logical step, but there are a number of potential issues;

1. Which businesses to invite, and how many? It could get unwieldy very quickly if we want representation from a number of sectors.
2. What is in it for the businesses? Business leaders will need to give up their time to attend Board meetings or other events and some sort of incentive may need to be offered.
3. What is the Board trying to be? Coast-to-Capital and Gatwick Diamond are already two business-led bodies, and business is represented on the Board through the three business partnerships.

Business engagement is clearly important, and the Business Survey being carried out in early 2019 will be the first time that Greater Brighton has directly reached out to the business community. The survey will be informative and is an opportunity to start a process of wider engagement with business. A recommendation is that at least once a year Greater Brighton should host a business engagement event. This would very much be a two-way information exchange aimed at building relationships between the Board and City Region businesses. Greater buy-in from business will be essential to deliver key priorities and will be especially important around positioning and messaging.

Recommendation

1. Set up regular business engagement events for the Board

Governance – Board Chair

The current situation, as directed by the Board's Heads of Terms, is that the Board Chair rotates on an annual basis between the local authority partners. However, it can be argued that this is not satisfactory as 1 year is not long enough for a Chair to build any momentum or forge strong relationships with external partners and stakeholders.

Recommendation

1. Amend the Board Heads of Terms to reflect an annual election of the Chair, but remove the requirement for a **new** chair to be appointed each year

The wording of the recommendation would mean that a serving Chair could put themselves forward once again to serve another year, and any number of years after that, but that every year there would be a formal process to elect the Chair.

Governance – Strategic Leadership

There is a need for Board Members to take greater ownership and involvement in the Board activities which will also strengthen the collective voice of the Board. The recommendation is that a cabinet-style system be adopted where Board members will lead on certain issues or key priorities, and this would involve both local authority and business partners. The Board Member would then act as a spokesperson for that area and take a strategic leadership role around the delivery of projects or work items around their area.

The Board does not have a dedicated officer operating at a strategic level. Work at the strategic level is led by Brighton & Hove City Council with some work picked up by senior officers from across the partnership. However, senior officers have limited capacity to drive forward the work plan, so this will be reviewed to see if there is an alternative approach.

Recommendation

1. Adopt a cabinet-style approach and appoint Board Members as spokespeople/leaders on priority areas

Governance – Board Meetings

The general consensus is that current format of quarterly two-hour Board meetings, is unsatisfactory, especially from the point of view of the non-local authority members. If the Board is going to realise its ambitions over the next five years there needs to be better engagement and participation from all members. The Board needs to function in a way that allows it to get most value from the knowledge and expertise present at the meetings.

There is a need to look at new approaches to Board meetings, and recommendations here are;

1. Reduce the number of annual Board Meetings from four to three
2. Throughout the year hold two further workshops, which could be thematic, to discuss issues in greater detail

Governance – Officer Programme Board

The Greater Brighton Officer Programme Board (GBOPB) comprises officers from across the partnership and the Greater Brighton Support Team. The GBOPB meets eight times per annum (twice between each Board Meeting). The exact role and responsibility of this Board is unclear, possibly because the purpose of the group and Board in general, has evolved from the early years following signing of the City Deal. The total time commitment involved from the officers in attending and preparing for the meetings is significant, and this time may be best employed on other activities associated with achieving the Board's priorities.

In contrast, specific working groups have been set up to support the delivery of the GB energy and water plans and the business survey with clear outputs and shared responsibilities, plus a high level of engagement from businesses, Government agencies and other key stakeholders.

Recommendations:

1. Review the Officer Group role and function
2. Set up specific working groups for all key priorities/projects

Resourcing & Delivery

Current member contributions to the Board budget are £180,000. The running costs of the Board (support team costs, communications, Legal Services, Democratic Services and other out-of-pocket costs) are around £146,000, which leaves £34,000 for the work programme.

However, for 2018/19 the work programme budget has been bolstered by a large underspend of £120,000 from 2017/18 (based on a cumulative underspend on salaries due to vacant posts), meaning that there is a large work programme. By the end of 2018/19 there is unlikely to be much underspend, so there will not be a large carry-forward to support work in 2019/20, current estimates suggest a working budget less standing costs of £40,000 in 2019/20.

If the Board wants to develop a number of projects to deliver its priorities and realise the ambition and there is going to be an additional cost aside from the resources of the Greater Brighton Support Team, there will be a need to increase funding, prioritise with the remaining budget, or a combination of the two options with agreed increased contribution for defined outputs.

Recommendations:

1. A budget report for 2019/20 will be presented at the next Board Meeting.
2. Each autumn a list of proposed projects and budget requirements are brought to the Board at a meeting for decision/prioritisation for the next financial year.

Recommendations

Some indicative costs have been provided as a basis for discussion. As a rough guide, the anticipated total cost for year 1 would be around £60k, of which £30k would be recurring in subsequent years, and a £30k one-off-cost associated with redeveloping the website and rebranding. This would mean increasing the Board's budget by around £25,000.

Aspirational and Strategic	Indicative costs
<ol style="list-style-type: none"> 1. Adopt the new strategic vision and ten priorities for the Board 2. Continuing enhanced communications activity but including a website overhaul, and development of the brand 3. Develop a pipeline of projects which reflect the priorities 4. Continue to support existing work-plan projects to completion <ul style="list-style-type: none"> • University of Chichester Business Support Programme • Greater Brighton Business Survey • Energy and Water Plans 5. Work with Coast-to-Capital to deliver a Local Industrial Strategy for the City Region 6. Agree that the Board adopt a strong lobbying role around transport and housing 	<p>None</p> <p>£24,950 p.a. + TBC</p> <p>Project dependent</p> <p>None</p> <p>£30,000 (potential carryover)</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p>
Operational and Governance	
<ol style="list-style-type: none"> 1. Adopt the proposed criteria/questions used to evaluate potential new members 2. Set up regular business engagement events for the Board 3. Amend the Board Heads of Terms to reflect an annual election of the Chair, but remove the requirement for a new chair to be appointed each year 4. Adopt a cabinet-style approach and appoint Board Members as spokespeople/leaders on priority areas 5. Reduce the number of annual Board Meetings from four to three 6. Throughout the year hold two further workshops, which could be thematic, to discuss issues in greater detail 7. Review the Officer Programme Board role and function 8. Set up specific working groups for all key priorities/projects 	<p>None</p> <p>£0-£5,000 p.a.</p> <p>None</p> <p>None</p> <p>None</p> <p>£0-£1,500 p.a.</p> <p>None</p> <p>None</p>
Resourcing and Delivery	
<ol style="list-style-type: none"> 1. A budget report for 2019/20 will be presented at the next Board Meeting. 2. Each autumn a list of proposed projects and budget requirements are brought to the Board at a meeting for decision/prioritisation for the next financial year* 	<p>None</p>

*For financial year 2019/20, this would have meant budget discussions taking place in late 2018 for agreement at the first Board meeting in 2019. This has not been possible within current timescales for work on this document so a budget report for 2019/20 will be presented at the next Board Meeting.

Subject:		Greater Brighton Infrastructure Panel Update	
Date of Meeting:		29 January 2019	
Report of:		Chair, Greater Brighton Infrastructure Panel	
Contact Officer:	Name:	Joel Hufford	Tel: 01273 293020 (or 01903 272776)
	Email:	joel.hufford@southernwater.co.uk	
Ward(s) affected:		All	

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 Since its inception in 2014 , one of the principal roles of this Board has been to co-ordinate development and investment activity across the city region.
- 1.2 Delivering clean growth, or sustainable growth, is also a priority for the Board. Growing economic, cultural and demographic constraints within the city region require us to be more resourceful with our amenities; the Board has chosen to develop proposals on the two linked themes of energy and water with the aim of unlocking sustainable growth. A do nothing approach would pose a risk to current and future growth.
- 1.3 Resilience is essential for sustainable growth. The region must be proactive in building resilience in its infrastructure in order to protect existing homes and businesses. Recent projects such as the Adur Tidal Walls and Newhaven Flood Alleviation scheme are examples of proactive measures to improve resilience, and will unlock key development sites for much needed housing and employment space. However, new technological developments, such as the electrification of transport through electric vehicles, is dependent upon the resilience in our energy network. Catering for significant local growth, such as new housing and commercial space, while protecting and enhancing the environment, also raises a further challenge in how to manage water - for example, ensuring there is a resilient and reliable supply of water and that wastewater and surface water is dealt with effectively and sustainably.
- 1.4 Recent analysis projects that the population of Greater Brighton is set to grow by 97,000 between now and 2030, and over the same period 48,000 jobs will be created. To be able to meet the increased level of demand for energy and water, the city region needs to understand what the associated infrastructure requirements are going to be. There is otherwise a risk that the city region will not be able to deliver secure, resilient, sustainable and affordable energy and water to nearly 950,000 residents.
- 1.5 In April 2018, the Greater Brighton Infrastructure Panel was established comprising senior representatives from key stakeholders across the public and private sectors to oversee the delivery of the Greater Brighton Energy Plan and

Water Plan and ensure that commonality and overlaps are exploited to maximise benefits and minimise duplication of effort. The Panel is chaired by Ian McAulay, CEO Southern Water, and supported by vice chairs James Humphrys, Regional Director Environment Agency, and Geoff Raw, CEO Brighton & Hove City Council.

- 1.6 The Panel must also ensure that the Plans fulfil the requirements of the Greater Brighton Economic Board as referred to in the Operational Arrangements, and to report back progress to the Board. This paper and update meets this obligation.
- 1.7 In the course of its discussions/considerations, the Panel has increasingly focused on the concept of delivering 'resilience in the round'. This involves taking a more comprehensive, holistic and integrated approach across multiple aspects, rather than concentrating on resilience in the context of a particular sector or sectors.
- 1.8 After looking at number of different approaches being used worldwide, the panel has concentrated on 100 Resilient Cities (100RC) - a well-established and respected framework approach to resilience. 100RC helps cities around the world become more resilient to a variety of social, economic and physical challenges, both shocks and ongoing stresses, which are a growing part of the 21st century. 100RC provides this assistance through: supporting the establishment of a Chief Resilience Officer (executive level) post in each of its member cities who will lead the resilience efforts; resources for developing a resilience strategy and implementation plan; access to private sector, public sector, academic, and NGO resilience expertise; and membership of a global network of peer cities with which to share best practices and challenges.
- 1.9 The Greater Brighton Infrastructure Panel is interested in the possibility of the region becoming a 100RC member and recommends further exploratory work.

2. RECOMMENDATIONS:

- 2.1 That the Board notes the update provided by the Chair of the Greater Brighton Infrastructure Panel.
- 2.2 That the Board approves the next step, which is for Greater Brighton to further explore potentially becoming a 100RC member location, as outlined in point 1.8.
- 2.3 That the Board requests a further update on recommendations for the Board from the Water and Energy plans once completed with the likely date being January 2020.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 In April 2017 the Board approved the operational arrangements and budget for the 2017/18 municipal year. As part of the work-plan for 2017/18 the Board agreed to financially support the delivery of Greater Brighton Energy and Water Plans, with funding of £10,000 allocated for this project. The Energy and Water Plan would be linked to the Greater Brighton Investment Programme and Project Pipeline and Local Plans. The Plans would need to be developed in partnership

with the Brighton & Lewes Downs Biosphere Board, Southern and South East Water, UK Power Networks, as well as other local partner organisations.

- 3.2 The original agreement was that the Energy and Water Plans would be one piece of work. However, as part of a wider project, European Funding has been secured that will support the delivery of the Energy Plan, which has meant that the Energy Plan and Water Plans will be two discrete, but very much connected projects. This revised approach was approved by the Board in April 2018, and funding for the Energy and Water Plans (previously agreed) was reconfirmed and allocated as £5,000 for each Plan.
- 3.3 In April 2018, the Greater Brighton Infrastructure Panel was established. The Panel's remit includes:
- Increase infrastructure security and resilience; health and wellbeing; clean growth; and the affordability of energy and water in the city region
 - Ensure the Energy and Water Plans fulfil the requirements of the Greater Brighton Economic Board, as referred to in the Board's Operational Arrangements
 - Bring professional knowledge and insights pertinent to the development of the plans
 - Produce plans which are highly practical in application and which provide a clear indication of priorities, investment opportunities and potential financial mechanisms and sources for delivery.
- 3.4 Officer working groups have been established for both the Energy and Water Plans and comprise of stakeholders from public, private and third sector organisations. The Water Plan working group is chaired by Ben Earl, Southern Water and the Energy Plan working group is chaired by Ollie Pendered, Community Energy South. Both plans are due for completion at the end of 2019.
- 3.5 A vision, policy areas and key outline project proposals for the Greater Brighton Water Plan have been developed with the Greater Brighton Officer Programme Board. The strategic aims and objectives are outlined as follows:
- By 2050, drive down average daily water use to 80 litres per person in the Greater Brighton region – currently it's at around 130 litres
 - Achieve the over-arching water plan vision and supporting goals via a true partnership approach involving public, private and third sector organisations
 - Increase security and resilience of the water environment, with affordable water bills for all
 - Understand the key water infrastructure constraints and opportunities to support sustainable, clean growth
 - Understand the linkages between different infrastructure needs and develop approaches for better supporting these
 - Drive and support effective forward planning and policy development, taking full account of wider context
 - Develop and implement water-related initiatives that can act as exemplars of best practice locally, nationally and internationally
 - Develop a collection of water-related projects, together with clear funding / investment mechanisms for them
 - Ensure that the Greater Brighton region is open to water-related innovation, new techniques / approaches and technology.

- 3.6 The Energy Plan has a set of outline strategic aims and objectives agreed by the working group and these are as follows:
- Develop an ambitious carbon pathway with interim carbon targets towards being carbon neutral by 2050
 - Increase security and resilience of energy supply
 - Achieve affordable energy bills and eliminate fuel poverty
 - Understand where there are infrastructure deficits/barriers to future economic growth in the city region
 - Create a portfolio of ready-to-invest energy projects and identify investment opportunities
 - Recognise the inter-relations between infrastructure needs and develop approaches for better supporting these.
 - Develop a region that is open and ready for supporting new and innovative technologies
 - Support effective Planning and Policy, aligning with areas such as economic, transport, waste and leisure strategic planning
 - Deliver this vision as a joined up approach across public, private and third/community sectors
 - Showcase our energy projects that are recognised across the country as best practice and replicable.
- 3.7 As highlighted in point 1.7, the Panel has discussed / considered at length the much increased benefits of taking a fully comprehensive and holistic approach to resilience, in line with regional, national and international thinking / best practice – for example, Coast 2 Capital LEP's new Strategic Economic Plan, the Climate Ready Clyde initiative from the Scottish Government and the recommendations of the UK National Infrastructure Commission.
- 3.8 After looking at a number of different approaches in use internationally, the Panel has focused on 100 Resilient Cities (100RC). This is due to it being well established and respected, with over 100 major cities from around the world (e.g. New York, Barcelona and Cape Town) in its membership, including many with a multi-local authority structure, similar to Greater Brighton. Furthermore, it is the most wide-ranging and integrated framework - its main themes are Health & Wellbeing; Economy & Society; Infrastructure & Environment; and Leadership & Strategy. Importantly, 100RC also strongly emphasises realising the 'Resilience Dividend' – clearly quantifying the monetary/economic value of increased resilience.
- 3.9 100 RC defines resilience as; *"the capacity of individuals, communities, institutions, businesses, and systems within a city to survive, adapt, and grow, no matter what kinds of chronic stresses and acute shocks they experience."*

By becoming a 100RC member, Greater Brighton would be able to tap into a global resilience network, supporting it to develop and implement a truly holistic resilience strategy that reflects local needs, as well as helping to raise its profile locally, nationally and worldwide. The strategy development would be led by a Greater Brighton Chief Resilience Officer (CRO), a top-level executive advisor to the Greater Brighton leadership, with technical support via 100RC.

- 3.10 Initial discussions confirm that Greater Brighton would be able to apply for sponsored membership, something the US city of Houston has successfully done recently. This would require formal political support and wider stakeholder endorsement.
- 3.11 It is important to stress that the Greater Brighton Energy and Water Plans will stand in their own right, but can also form part of the wider focus on developing an over-arching Greater Brighton resilience strategy - for example, under the 100RC model.

4. COMMUNITY ENGAGEMENT & CONSULTATION

- 4.1 There has been consultation and engagement with both sets of working group members, and there will be further consultation and engagement to develop to the final Plan documents.
- 4.2 The outline Water and Energy Plan proposals were shared with the Greater Brighton Infrastructure Panel on 16th January for feedback and are due to be shared with the Brighton and Lewes Downs Biosphere Board meeting on 12th February.
- 4.3 The Greater Brighton Officer Programme Board have been consulted and will continue to be consulted and updated on progress as and when required.

5. CONCLUSION

- 5.1 This update from the Greater Brighton Infrastructure Panel informs Board Members as to the progress made on the Greater Brighton Water and Energy Plans. Both works-streams are making good progress and are on schedule for completion at the end of 2019.
- 5.2 As well as overseeing development of the Water and Energy Plans, the Infrastructure Panel has also been looking at delivering resilience in a wider sense. This involves taking a more comprehensive, holistic and integrated approach across multiple aspects, rather than concentrating on resilience in the context of a particular sector or sectors.
- 5.3 The Infrastructure Panel seeks support from the Board by approving the next step, which is for Greater Brighton to further explore potentially becoming a 100RC location.

6. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 6.1 The work associated with preparing the final Water and Energy Plans will be met from the existing Greater Brighton work-streams budget for 2018/19. A sum of £10,000 has been identified to support these two areas of work.

In addition, funding has also been secured through an Interreg 2 Seas funding bid called SOLARISE which includes a further €40,000 (approximately £35,000) for the development of the Energy Plan, to include specific work on solar, storage

and smart grids in line with the bidding opportunity and relevance to the Greater Brighton city region. This is supplemented by a contribution of up to £14,000 from Brighton & Hove City Council's International and Sustainability Team budget and together with the £5,000 from the Greater Brighton budget contribution provides a total budget of £54,000.

The funding for the Water Plan has supplemented by a valuable contribution from Southern Water (£15,000).

Finance Officer Consulted: Rob Allen, Principal Accountant
Date: 10/01/19

Legal Implications:

- 6.2 At this stage there are no legal implications arising directly from this report, there may be legal implications of becoming a Resilient City which will be outlined in the next report.

Lawyer Consulted: Joanne Dougnaglo, Senior Property Lawyer
Date: 09/01/19

Equalities Implications:

- 6.3 The Water and Energy Plans will seek to ensure that the benefits are shared across the city region. In addition, one of the key aims of both plans is to address inequalities by looking at how access to energy and water can be made affordable for all residents of the city region.

Sustainability Implications

- 6.4 Delivering sustainable growth is a priority for the Board. Growing economic, cultural and demographic constraints within the city region require us to be more resourceful with our amenities. To be able to meet the increased level of demand for energy and water, and benefit from technological change, the city region needs to understand what the associated infrastructure requirements are going to be.

Subject:	Greater Brighton Investment Programme – Progress Update		
Date of Meeting:	29 January 2019		
Report of:	Chair, Greater Brighton Officer Programme Board		
Contact Officer:	Name:	Nick Hibberd	Tel: 01273 293756
	Email:	Nick.Hibberd@brighton-hove.gov.uk	
LA(s) affected:	All		

FOR GENERAL RELEASE

1. PURPOSE OF REPORT AND POLICY CONTEXT

- 1.1 The purpose of the Investment Plan Update is to provide the Greater Brighton Economic Board (“the Board”) with an update on progress on the Greater Brighton Investment Programme (“the Investment Programme”) since the Board’s last meeting on 16th October 2018.
- 1.2 Updates are included on the Local Growth Fund (LGF) allocations made as part of the Growth Deal Rounds 1, 2 and 3. The period covered by this report is 1 October 2018 to 30 December 2018.
- 1.3 This cover report provides some context on the LGF Funding Rounds and narrative updates on the Investment Programme projects. Further details on the individual projects can be found in the Investment Programme Update report at Appendix 1.

2. RECOMMENDATIONS:

- 2.1 That the Board note the report and the Investment Programme Update at Appendix 1.

3. CONTEXT/BACKGROUND INFORMATION

LGF Growth Deal Rounds 1 & 2

- 3.1 A total of approximately £90m was allocated to projects across the City Region from LGF Growth Deal rounds 1 & 2. These projects will deliver a total investment of approximately £376m into the City Region, unlocking an estimated 14,000 jobs, 8,200 homes and 450,000sqm of employment floor-space. Current active projects are listed below with a summary of progress since the last update.
- 3.1.1 *Flood Alleviation Scheme (Newhaven) £7.5m*

October to December 2018 was a quiet and somewhat frustrating period in the development of the Newhaven Flood Alleviation Scheme, during which remaining significant construction work was held up by delays with consents. Remaining

tasks under the project principally comprise the A26 demountable defence 'tie ins' on either side of the trunk road, the completion of the flood defence in the Port Area and the detailed design and construction of the rail flood gate. Consents were received in December for the A26 work and for the work in the Port, and both of these critical elements of the flood defence will be complete in April 2019. With respect to the rail flood gate, difficult negotiations continue with Network Rail. Slow progress is being made and we are hopeful that construction of the first and only passenger rail flood gate in the country will complete in late 2019.

3.1.2 Port Access Road (Newhaven) £10.0m

DfT sign-off for the business case was received on 20 August 2018. East Sussex County Council have finalised contractual arrangements with the contractor (BAM Nuttall). Adverse weather conditions have delayed completion of ecological aspects (including translocation of newts). Groundworks are expected to commence in early 2019. Construction is expected to take 19 months to complete.

3.1.3 New England House Growth Centre (Brighton) - £4.9m

Brighton and Hove City Council, as freeholder, is working towards a land deal on the adjacent Longley Industrial Estate, with aim of securing a private sector mixed use redevelopment on Longley. This would include a significant element of new employment floor-space (that would count towards City Deal output) and a premium towards securing the remainder of the City floor-space output on the New England House site, along with the building's refurbishment. The deal is dependent on Legal & General (L&G) receiving planning permission for its Longley proposal. L&G's planning application was submitted in August 2018 and is currently under consideration by the local planning authority. A planning decision is expected in 2019.

Concept designs, early pre-planning work and financial modelling are in progress for the refurbishment and expansion of New England House.

3.1.4 Digital Catapult & 5G Testbed (Brighton) - £1.8m

Digital Catapult Centre Brighton successfully launched the 5G Brighton testbed in October. Since then they have been working with the first tranche of businesses through 1-2-1 meetings and a 5G accelerator programme to support development of their 5G use cases. The launch generated increased interest in 5G and there have been meetings with a number of firms to help them prepare for the forthcoming testbed open call.

The Immersive Lab has supported the following projects:

- an immersive installation for Vorarlberg museum in Austria created by Root Interactive,
- Izzy and Attic Sound; a 360-viewer developed by VRCraftworks for Royal Caribbean Cruises;
- a haunted VR experience developed by Mutiny Media and tested on Halloween at Stanmer House;

- ‘Nomad’, an augmented reality experience developed for the British Library by Mnemoscene;
- and a prototype immersive Schoenberg visualiser created by classical musician Gillian Spragg.

The centre also hosted workshops and visits from, amongst others, the Society of Local Government Executives, MET College, the Arts Council and Brighton Pavilion MP Caroline Lucas.

3.1.5 Circus Street Innovation Centre & Regeneration (Brighton) - £2.7m

Construction continues to progress. For a variety of reasons, work on some blocks has recently slipped against the timetable; however, this is being closely monitored by the development team. The constructor Henry is devoting additional labour resources wherever necessary and is confident of making up time and delivering all buildings to the agreed handover dates. Offsite infrastructure works have commenced, the student accommodation and residential blocks are at advanced stages, the Dance Space has now reached its full height and work on the office block is ahead of schedule.

3.1.6 Preston Barracks Central Research Laboratory (Brighton) - £7.7m

Site-wide infrastructure and enablement works were completed in October 2018, with piling for the Central Research Laboratory (CRL) completed in November. Construction of the concrete frame for the CRL and associated services also commenced and is proceeding in line with programme, and the entrepreneurial hub remains on target for completion by the end of 2019. Construction of the student blocks on the barracks site commenced in December 2018, completion of which is planned for summer 2020, with the first residential blocks starting mid-2019, and completion of the full development is scheduled for the end of 2022.

3.1.7 Valley Gardens – Phases 1 & 2 (Brighton) - £8.0m

The construction of the Valley Gardens Scheme is now well underway with highway improvements continuing on Phases 1A – 1E, Richmond Place Footway, Richmond Parade Junction and Grand Parade Footway currently being worked on.

The permanent site compound is now in place and will remain for the duration of the scheme to the south of St Peters Church. Traffic Management arrangements are in place and reports at stakeholders meetings indicate they are working well to limit disruption.

3.1.8 Adur Tidal Walls & Western Harbour Arm Flood Defences (Shoreham-By-Sea) – £10.5m

Work on the Adur Tidal Walls flood defences started in 2016 and is now in the final stages. Materials used in the construction include 2,500 steel sheets measuring 26 miles in length, more than 220m reinforced flood glass, 700 metre reinforced concrete walls and 15,000 bricks. Construction teams have worked within a few yards of peoples home to complete the scheme. Some of the project has involved a Giken train, of which only two exist in the western hemisphere;

and a floating jack which costs £60,000 a week to hire. The scheme also involved the protection of 800 reptiles (slow worms and lizards) moved from site to Mill Hill and Lancing. The official launch will be in March 2019. Negotiations continue with the Yacht Club to complete the land deal following agreement on Heads of Terms. A planning application has been submitted for the replacement Yacht Club facility which is being considered by Adur District Planning authority, and a separate planning application for the proposed flood defences along the A259 has been submitted.

Adur District Council has commissioned Mott MacDonald to prepare detailed business case to justify the additional funding from the Environment Agency to support the flood defence wall to be delivered.

3.1.9 A2300 Corridor Improvements (Burgess Hill) - £17.0m

See 3.25 below

LGF Growth Deal Round 3

- 3.2 In February 2017 Coast to Capital announced that it has secured £66m through Round 3 of the Growth Deal. All six projects put forward by the Board were allocated funding - totalling £48.77m. The project updates are as follows:

Worthing Central Phase 1 (Worthing) - £5.6m

3.2.1 **Teville Gate:**

Mosaic Capital is expected to submit a planning application for their redevelopment shortly.

3.2.2 **Union Place:**

The site has been acquired by Worthing Borough Council using the Worthing Central LGF grant allocation. The Land Pooling Agreement has been in place since September 2018.

The development strategy was approved at JSC 6th November 2018 and the sale and leaseback of site C has taken place.

3.2.3 Decoy Farm (Worthing) - £4.8m

Council LEP application was submitted and presented to the Investment Committee and funding has been agreed.

3.2.4 New Monks Farm & Airport (Shoreham-By-Sea) - £5.7m

Planning permission has been granted for the application submitted for development (600 dwellings, Ikea and new roundabout onto the A27). This will be subject to Secretary of State Call in.

3.2.5 Growth Location (Burgess Hill) - £14.9m

Northern Arc: The outline planning application for the whole development including permission for up to 460 homes at Freeks Farm, was received in December, representing a significant step forward in delivery of the programme.

A2300 corridor improvements: A major project milestone has now been reached with the appointment in November of the design and build contractor (Jackson Civil Engineering). Construction is scheduled to complete in March 2021.

Place and Connectivity: £10.9 million LGF funding confirmed on 13 December following successful presentation to the Coast to Capital Investment Committee. Detailed design underway with construction scheduled to complete in March 2021.

Employment space, The Hub: construction continuing on the 4,000m² DPD warehouse, the first of six phases of development to be delivered on the site. A planning application for the second phase of development was received in December, which in addition to the phase 1 development will deliver over 5,000m² of employment space.

Goddard's Green Waste Water Treatment works: the funding agreement for the £4m LGF funding has now been signed, with the funding agreement for the £6.5m HIF funding presently being finalised. Detailed design and procurement is work underway and construction scheduled to begin in early 2019 and to complete in December 2019.

Digital Infrastructure: A Procurement Information Notice (PIN) for the procurement of the scaffold network was issued in early December. A supplier meeting is scheduled to take place in Mid-January 2019, with procurement to begin in early summer 2019.

One Public Estate: Expressions of interest submitted in November seeking support for feasibility studies for: (1) redevelopment of the land adjacent to Burgess Hill station (submitted through the Greater Brighton One Public Estate Programme), (2) redevelopment of 'The Brow' site in Burgess Hill to provide enhanced accommodation for the emergency services (submitted through West Sussex County Council)

3.2.6 Sussex Bio-Innovation Centre (Falmer) - £5.52m

The University is currently engaging with the design team and preferred contractor to determine how we could take forward the revised project. The university have also engaged with external procurement legal advisors in order to ensure they do not transgress any procurement rules/regulations linked to the OJEU process, and avoid potential challenges should they proceed with the preferred contractor.

3.2.7 Black Rock Development (Brighton) - £12.1m

On 6 December 2018 Brighton and Hove City Council Policy Resources and Growth Committee agreed to sign up to the Conditional Land Agreement. This formalised a timescale for the project which takes the start on site to an estimated 2024-2026. A funding agreement has already been signed with the Coast to Capital LEP, unlocking the £12.1m of LGF funding to enable the project to proceed.

LGF Growth Deal Unallocated Funds Rounds 1 & 2 – December 2016 Call

- 3.3 In December 2016 Coast to Capital announced that it had approximately £46.65m of unallocated funds available to support capital growth projects. The Greater Brighton Board put forward eight bids, five of which received funding totalling approximately £9.9m. The project updates are as follows:

3.3.1 Springman House (Lewes) – £2.0m

The Council completed the purchase of Springman House from the vendors in March 2017. In June 2017 the Council's Cabinet authorised the design and construction of the new blue light facility. In January 2018, architects were appointed to commence work on master-planning and design options.

The architects have undertaken detailed consultation with the blue light end users in order to establish their operational requirements. Work on the site masterplan and building layout options is currently underway and planning consultants have now been instructed to commence preparation of a planning application for the site.

3.3.2 Railway Quay (Newhaven) - £1.5m

Flood defence works on site are now completed and negotiations are underway with existing tenant re: relocation. Initial masterplan has been prepared and discussions undertaken with potential tenants. However delays have been created by impending closure of adjacent UTC@harbourside in August 2019. No further decisions will be made until the future of the UTC has been finalised – a decision from Government is expected in early 2019.

3.3.3 Eastside South (Newhaven) - £1.6m

Work on Phase 2 commenced in April 2018. Phase 2 is being built according to demand, with the first unit nearing completion.

3.3.4 Heritage Centre Stage – Corn Exchange & Studio Theatre (Brighton) - £3.0m

Work on site has included

- continuing remedial works to Corn Exchange roof joists to address significant structural defects;
- continuing works to Studio Theatre roof; structural works to upper floors 29 New Road;
- Corn Exchange large window refurbishment and replacement; external cleaning and decoration;

- installation of chiller and heating pipework;
- installation of steelwork for public lift and back of house staircase;
installation of partition walling in Studio kitchen ground floor;
- installation by helicopter of Dry Air Coolers on Dome roof

4. ANALYSIS & CONSIDERATION OF ANY ALTERNATIVE OPTIONS

4.1 None required.

5. COMMUNITY ENGAGEMENT & CONSULTATION

5.1 None required.

6. CONCLUSION

6.1 The Board is asked to note the contents of this report.

7. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

7.1 There are no direct financial implications associated with this report regarding the progress made in the third quarter of this financial year on approved schemes within the Greater Brighton Investment Programme. Schemes already included within the Greater Brighton Investment Programme have approved business cases in place with funding options identified and these have been reported to their respective bodies. The progress of each scheme is detailed within the Investment plan Update Report in appendix 1. Future or revised business plans will be reported accordingly within the timescales of the project timetables.

Finance Officer Consulted: Rob Allen, Principal Accountant
Date: 17/01/19

Legal Implications:

7.2 There are no legal implications arising directly out of this report.

Lawyer Consulted: Joanne Dougnaglo, Senior Property Lawyer
Date: 17/01/19

Equalities Implications:

7.3 None arising from this report. Equalities issues will be addressed on a project-by-project basis.

Sustainability Implications:

7.4 None arising from this report. Sustainability issues will be addressed on a project-by-project basis.

Any Other Significant Implications:

7.5 None.

SUPPORTING DOCUMENTATION

Appendices:

1. Greater Brighton Investment Update Report January 2019

Background Documents:

None



Greater Brighton Economic Board

Investment Programme Update Report

29th January 2019

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Highlight Summary



PROJECT	DELIVERY PARTNERS	REPORT HIGHLIGHT
Central Research Laboratory	Brighton & Hove City Council (Delivery Body), U+I Group Plc (Developer) and University of Brighton (Site-wide infrastructure and enablement works were completed in October 2018, with piling for the Central Research Laboratory (CRL) completed in November. Construction of the concrete frame for the CRL and associated services also commenced and is proceeding in line with programme, and the entrepreneurial hub remains on target for completion by the end of 2019. Construction of the student blocks on the barracks site commenced in December 2018, completion of which is planned for summer 2020, with the first residential blocks starting mid-2019, and completion of the full development is scheduled for the end of 2022.
Digital Catapult	Wired Sussex & University of Brighton, University of Sussex, BHCC, American Express	Digital Catapult Centre Brighton successfully launched the 5G Brighton testbed in October. Since then, we have been working with the first tranche of businesses through 1-2-1 meetings and a 5G accelerator programme to support development of their 5G use cases. The launch generated increased interest in 5G and we have been meeting with a number of firms to help them prepare for our forthcoming testbed open call.
New Monks Farm	New Monks Farm Development Ltd, Highways England, West Sussex County Council and Adur District Council.	Planning permission has been granted for the application submitted for development (600 dwellings, Ikea and new roundabout onto the A27). The scheme will be subject to Secretary of State Call in.
Waterfront	: Brighton and Hove City Council leading the Enabling package of works. The remainder of the project will be led in partnership with Standard Life Aberdeen, who are funding the design and development stage.	On 6 December 2018 BHCC Policy Resources and Growth Committee agreed to sign up to the Conditional Land Agreement. This formalised a timescale for the project which takes the start on site to an estimated 2024-2026. A funding agreement has already been signed with the Coast to Capital LEP, unlocking the £12.1m of LGF funding to enable the project to proceed.
Union Place	Worthing Borough Council, London & Continental Railways, Coast to Capital LEP	The site has been acquired by Worthing Borough Council using the Worthing Central LGF grant allocation. Land Pooling Agreement in place September 2018. Development strategy approved at JSC 6th November 2018 and the sale and leaseback of site C has taken place
Adur Tidal Walls	Mackley, (working as part of Team Van Oord) and on behalf of the Environment Agency, Coast to Capital Local Enterprise Partnership, Adur District Council and West Sussex County Council.	Work started in 2016 and is now in the final stages. Materials used in the construction include 2,500 steel sheets measuring 26 miles in length, more than 220m reinforced flood glass, 700 metre reinforced concrete walls and 15,000 bricks. Construction teams have worked within a few yards of peoples home to complete the scheme. Some of the project has involved a Giken train, of which only two exist in the western hemisphere; and a floating jack which costs £60,000 a week to hire. The scheme also involved the protection of 800 reptiles (slow worms and lizards) moved from site to Mill Hill and Lancing. The official launch will be in March 2019.

Burgess Hill Strategic Growth Programme



Proposed scheme

Aims & Objectives

The programme will deliver transformative change to the town, secure major growth and significant improvements in housing, jobs, infrastructure, and social and community facilities. To support the programme the following funding has been secured:

- £17 million from the Local Growth Fund (LGF) to support A2300 corridor improvements comprising an upgrade to dual carriageway, junction improvements, and the provision of a footway and cycleway linking to the National Cycle Network,
- £10.9 million LGF funding for a Place and Connectivity package of sustainable transport schemes including improvements to the Burgess Hill and Wivelsfield railway stations, public realm improvements, and an inter-urban cycle route,
- £4 million LGF and a further £6.5 million Housing Infrastructure Fund (HIF) to improve the Goddard's Green Waste Water Treatment works, unlocking land to develop a further 256 homes,
- Up to £2.2 million from the Government's Local Full Fibre Network (LFFN) fund to support the implementation of new digital infrastructure for Burgess Hill which in turn will stimulate the market for internet service providers.

Key Facts

Delivery Partners: Mid Sussex District Council, Homes England, West Sussex County Council, Burgess Hill Town Council, Coast to Capital LEP, Department of Transport, Department of International Development, developers (New River, Glenbeigh, Fairfax).

Funding (all years)

Total LGF Funding	£31.9m
Total Public Funding	£61.4m
Total Private Funding	£993.3m
Total Funding	£1,054.7m

Following their acquisition of the Northern Arc land parcels, Homes England have confirmed there will be an investment of approximately £162m in strategic infrastructure supporting the development. Further detail on the Homes England investment will be featured in future reports as it becomes available.

Outputs

5,000 new homes, a Science and Technology Park offering up to 100,000 m² of employment space, two further business parks covering 25 hectares, together creating 10,000 new jobs, a major town centre recreational facility offering over 14,500 m² of retail space plus 142 new homes, a 63 bed hotel and cinema, major improvements to the A2300 corridor and a sustainable transport package, two new primary schools and one secondary school, increased capacity at GP practices, new and improved leisure facilities, and full-fibre digital infrastructure.

What happened in the last period?

- **Northern Arc:** The outline planning application for the whole development including a permission for up to 460 homes at Freeks Farm, was received in December, representing a significant step forward in delivery of the programme.
- **Place and Connectivity:** £10.9 million LGF funding confirmed on 13 December following successful presentation to the Coast to Capital Investment Committee. Detailed design underway with construction scheduled to complete in March 2021.
- **A2300 corridor improvements:** A major project milestone has now been reached with the appointment in November of the design and build contractor (Jackson Civil Engineering). Construction is scheduled to complete in March 2021.
- **Employment space, The Hub:** construction continuing on the 4,000 m² DPD warehouse, the first of six phases of development to be delivered on the site. A planning application for the second phase of development was received in December, which in addition to the phase 1 development will deliver over 5,000m² of employment space.
- **Digital Infrastructure:** A Procurement Information Notice (PIN) for the procurement of the scaffold network was issued in early December. A supplier meeting scheduled to take place in Mid-January 2019, with procurement to begin in early summer 2019.

- **One public estate (OPE) 7:** Expressions of interest submitted in November seeking support for feasibility studies for: (1) redevelopment of the land adjacent to Burgess Hill station (submitted through GBEB), (2) redevelopment of 'The Brow' site in Burgess Hill to provide enhanced accommodation for the emergency services (submitted through WSCC).
- **Goddard's Green Waste Water Treatment works:** the funding agreement for the £4m LGF funding has now been signed, with the funding agreement for the £6.5m HIF funding presently being finalised. Detailed design and procurement is work underway and construction scheduled to begin in early 2019 and to complete in December 2019.

Target Milestones — Various (project-specific).

Central Research Laboratory - Brighton



Proposed scheme

Aims & Objectives

The CRL is a U+I Plc concept, a model they have delivered successfully elsewhere. As a key element of the comprehensive mixed-use redevelopment it will provide a unique, high quality workspace model, tailored to the unique needs of Brighton's creative and entrepreneurial businesses, particularly those designing and making physical products. It aims to be somewhere inspiring, functional, sustainable and flexible in its design. It is an innovative provision of shared workspaces and facilities that promote collaboration and facilitate serendipity. The shared spaces will range from events spaces to prototyping labs, meeting rooms and cafe/break out spaces, something that will attract both small and larger tenants.

Key Facts

Delivery Partners: Brighton & Hove City Council (Delivery Body), U+I Group Plc (Developer) and University of Brighton (together the partners in the overall mixed-use development across the combined sites).

Funding (all years)

Total LGF Funding	£7.7m
Total Public Funding	£0.00m
Total Private Funding	£7.2m
Total Other Funding	£0.00m
Total Funding	£14.90m

Outputs

Contractual outputs: 4,645sqm of new employment space, 500sqm of high specification prototyping labs/workshops, 107 onsite jobs, £5.427m of match funding.

Non-contractual outputs: 300 other jobs, £250,000 follow-on investment, 99 businesses supported.

What happened in the last period?

Site-wide infrastructure and enablement works were completed in October 2018, with piling for the Central Research Laboratory (CRL) completed in November. Construction of the concrete frame for the CRL and associated services also commenced and is proceeding in line with programme, and the entrepreneurial hub remains on target for completion by the end of 2019. Construction of the student blocks on the barracks site commenced in December 2018, completion of which is planned for summer 2020, with the first residential blocks starting mid-2019, and completion of the full development is scheduled for the end of 2022.

Target Milestones

End Date: 13/12/2022.

Circus Street - Brighton



Proposed scheme

Aims & Objectives

The mix of residential, business, education and cultural occupiers on the site will bring a wide variety of people into the area, benefitting existing local businesses. Economic impact studies indicate that the development will create approximately 232 predominantly local jobs. It will generate £1 million in council tax, new business rates contributions and new homes bonuses. It will encourage student and new resident population spending in and around the site and should boost the local economy by more than £10m each year due to a multiplier effect.

The main office building will provide modern high quality floor-space, of which there is a known shortage in the city.

The Dance Space will house South East Dance and provide them with much-needed production space, a theatre and public space for community participation. The growing artistic community in Brighton has no dedicated space for dance and it is estimated that 60,000 people will use the space every year. It will become a cultural and community hub, where people gather to collaborate, participate, watch and learn.

Key Facts

Delivery Partners: U+I plc (Cathedral Brighton), Brighton & Hove City Council

Funding (all years)

Total LGF Funding	£2.70m
Total Public Funding	£0.40m
Total Private Funding	£106.57m
Total Other Funding	£0.00m
Total Funding	£109.67m

Outputs

142 new homes; 387 additional jobs and 232 net additional jobs after displacement and substitution; 30,000 sqft office building; 450 student accommodation bed spaces; Cultural building (The Dance Space) for South East Dance (SED); office floor-space providing opportunities for start-ups; retail units and restaurant; public realm to include a public square and landscaped courtyards.

What happened in the last period?

Construction continues to progress. For a variety of reasons, work on some blocks has recently slipped against the timetable; however, this is being closely monitored by the development team. The constructor Henry is devoting additional labour resources wherever necessary and is confident of making up time and delivering all buildings to the agreed handover dates. Offsite infrastructure works have commenced, the student accommodation and residential blocks are at advanced stages, the Dance Space has now reached its full height and work on the office block is ahead of schedule.

Target Milestones End Date: 23/03/2020

Decoy Farm - Worthing



Funding (all years)

Total LGF Funding	£4.84m
Total Public Funding	£4.84m
Total Private Funding	£7m
Total Other Funding	TBC
Total Funding	TBC

Outputs

a) Unlocking up to 40,000sqm of employment space for development of mainly B1 and B2/B8 uses; b) Facilitating the redevelopment of a number of key sites within Worthing town centre, as envisioned in the Greater Brighton City Deal; and c) Supporting the development of Shoreham Harbour by providing suitable alternative accommodation to relocate existing harbour businesses.

What happened in the last period?

Council LEP application submitted and presented to Investment Committee and funding has been agreed.

Aims & Objectives

An ambitious plan to upgrade an environmentally challenging but sizable plot of allocated employment land that has stood unused for over three decades. The completed project would boost employment opportunities and economic performance in the entire Coast to Capital LEP region.

Key Facts

Delivery Partners: Worthing Borough Council

Target Milestones

Spring 2019 – LEP funding agreement signed

Autumn 2019 - Planning Application submitted

End Date: April 2021

Digital Catapult - Brighton



Aims & Objectives

To enable businesses to develop and exploit new products and services utilising emerging technologies (AA/VR, 5G, AI, etc), in order to improve productivity, develop better employment prospects and increase GVA in the region. The DCCB provides opportunities for start-ups and small businesses to connect with university research knowledge, work with large corporations, access innovation expertise and to engage with two core emerging technology platforms - the Immersive Lab and the 5G testbed. The 5G testbed received additional funding and the initial development and engagement activity is taking place at DCCB, hence the project date extension in 5 above.

Key Facts

Delivery Partners: Wired Sussex & University of Brighton, University of Sussex, BHCC, American Express

Funding (all years)

Total LGF Funding	£0.50m
Total Public Funding	£1.00m
Total Private Funding	£0.50m
Total Other Funding	£0.00m
Total Funding	£2.00m

Outputs 10,000 businesses receiving information about emerging technology opportunities; 1,000 businesses receiving non-financial support; 250 businesses assisted to cooperate with universities and other research institutions; 100 businesses supported to introduce new products or services to the market or the firm; 30 hackathons, boot-camps or pit-stops; and 10 in-depth collaborative R+D projects.

What happened in the last period?

Digital Catapult Centre Brighton successfully launched the 5G Brighton testbed in October. Since then, we have been working with the first tranche of businesses through 1-2-1 meetings and a 5G accelerator programme to support development of their 5G use cases. The launch generated increased interest in 5G and we have been meeting with a number of firms to help them prepare for our forthcoming testbed open call.

The Immersive Lab has supported the following projects: an immersive installation for Vorarlberg museum in Austria created by Root Interactive, Izzy and Attic Sound; a 360-viewer developed by VRCraftworks for Royal Caribbean Cruises; a haunted VR experience developed by Mutiny Media and tested on Halloween at Stanmer House; 'Nomad', an augmented reality experience developed for the British Library by Mnemoscene; and a prototype immersive Schoenberg visualiser created by classical musician Gillian Spragg.

The centre also hosted workshops and visits from, amongst others, the Society of Local Government Executives, MET College, the Arts Council and Brighton Pavilion MP Caroline Lucas.

Target Milestones

End Date: March 2020

Investment Programme Update January 2019

Eastside South - Newhaven



Aims & Objectives

The Newhaven Enterprise Zone (EZ) is a collaboration between Lewes District Council and Coast to Capital LEP that aims to shift the town towards a higher-value economy over the next 25 years. The EZ covers eight key strategic sites (79ha) in a mixture of public and private ownerships, offering a mix of greenfield sites and the opportunity to develop, refurbish and intensify economic activity across a number of brownfield sites formerly used by heavy industry. The focus of the EZ is on growing the emerging 'clean, green and marine' sectors in particular. Over the 25-year lifespan of the EZ, it is estimated that 55,000m2 of new commercial floor-space will be created, 15,000m2 of existing commercial floor-space will be refurbished. This will create / sustain up to 2,000 FTE jobs.

Key Facts

Delivery Partners: Westcott Leach (landowner) in partnership with Lewes District Council & Coast to Capital LEP.

Funding (all years)

Total LGF Funding	£1.60m
Total Public Funding	£0.00m
Total Private Funding	£6.21m
Total Other Funding	£0.00m
Total Funding	£7.81m

Outputs

7,986m2 of new commercial floor-space, together with associated job creation.

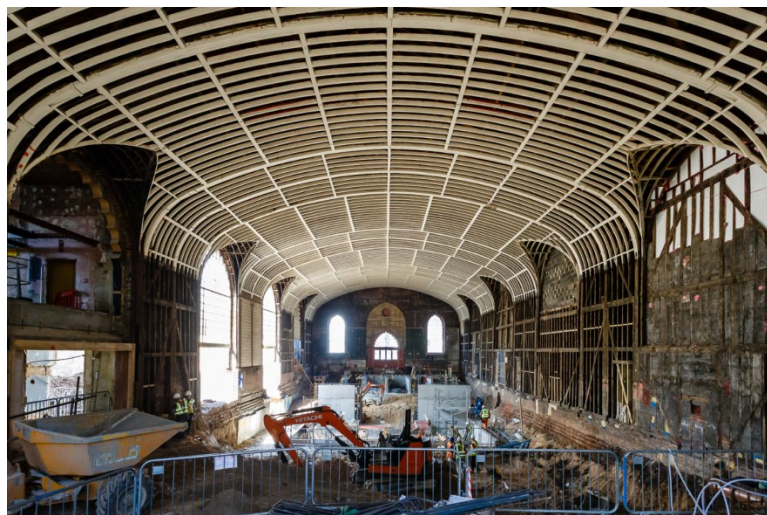
What happened in the last period?

Work on Phase 2 commenced in April. Phase 2 is being built according to demand, with the first unit nearing completion.

Target Milestones

End Date: Early 2020

Heritage Centre Stage - Brighton



Funding (all years)

Total LGF Funding	£3.00m
Total Public Funding	£14.24m
Total Private Funding	£5.70m
Total Other Funding	£0.00m
Total Funding	£22.95m

Outputs

Employment: created and/or safeguarded - 337

Businesses assisted: financial and non-financial - 624

New floor space constructed/refurbished: learning - 157 m² new floor space constructed/refurbished, Commercial - 2,652 m²

Carbon reduction of 39.961 tonnes of CO₂.

What happened in the last period?

Work on site has included continuing remedial works to Corn Exchange roof joists to address significant structural defects; continuing works to Studio Theatre roof; structural works to upper floors 29 New Road; Corn Exchange large window refurbishment and replacement; external cleaning and decoration; installation of chiller and heating pipework; installation of steelwork for public lift and back of house staircase; installation of partition walling in Studio kitchen ground floor; installation by helicopter of Dry Air Coolers on Dome roof

The Contract Administrator is considering additional claims for Extension of Time from the main contractor, which suggests that the expected completion date of works will be August 2019.

Target Milestones

End Date: August 2019.

Investment Programme Update January 2019

Aims & Objectives

- New Business Model & Commercial Strategy that increases future resilience by improving commercial performance and reducing running costs
- Enhanced contribution to Brighton's cultural tourism by a strengthened City Centre & Cultural Quarter offer
- Returning the Royal Pavilion Estate to a world class heritage destination & protecting the heritage
- Achieving the long term vision for both organisations
- Evidence-based improved Visitor/ Audience experience, and improved learning, access & participation).

Key Facts

Delivery Partners: Brighton & Hove City Council & Brighton Dome & Brighton Festival

New England House - Brighton



Aims & Objectives

Upgrade and expand New England House so that it becomes a credible and highly visible hub for greater Brighton's creative high-tech businesses.

Key Facts

Delivery Partners: Brighton & Hove City Council

Funding (all years)

Total LGF Funding	n/a
Total Public Funding	£4.9 million (City Deal)
Total Private Funding	n/a
Total Other Funding	n/a
Total Funding	n/a

Outputs

Upgrade building, including providing a net additional 7,090sqm of new employment floor-space.

What happened in the last period?

Council as freeholder is working towards a land deal on the adjacent Longley Industrial Estate, with aim of securing a private sector mixed use redevelopment on Longley. This would include a significant element of new employment floor-space (that would count towards City Deal output) and a premium towards securing the remainder of the City floor-space output on the New England House site, along with the building's refurbishment. The deal is dependent on Legal & General (L&G) receiving planning permission for its Longley proposal. L&G's planning application was submitted in August 2018 and is currently under consideration by the local planning authority. A planning decision is expected in 2019.

Concept designs, early pre-planning work and financial modelling are in progress for the refurbishment and expansion of New England House.

Target Milestones

End Date: 31/03/2022.

New Monks Farm - Shoreham-By-Sea



Aims & Objectives

The project is to develop a strategic employment and housing growth centre in Shoreham. Its main components are: (a) The provision of a new and improved signalised 6-arm junction on the A27 which will unlock housing and employment space by allowing access to and from the wider area and the specific development sites; (b) The building of 600 new homes and 10,000m2 employment floor-space at New Monks Farm.

Key Facts

Delivery Partners: New Monks Farm Development Ltd, Highways England, West Sussex County Council and Adur District Council.

Funding (all Years)

Total LGF Funding	£5.70m
Total Public Funding	£5.7m
Total Private Funding	£144m
Total Funding	£150m

Outputs

- A £150 million capital investment;
- The delivery of 600 new homes, 30% of which will be affordable;
- 876 gross new jobs;
- £2.8m in public sector receipts from council tax revenues, new homes bonus and new business rates; and £11.5m additional annual GVA to the Adur economy

What happened in the last period?

Planning permission granted for application submitted for development (600 dwellings, Ikea and new roundabout onto the A27). Subject to Secretary of State Call in.

Target Milestones

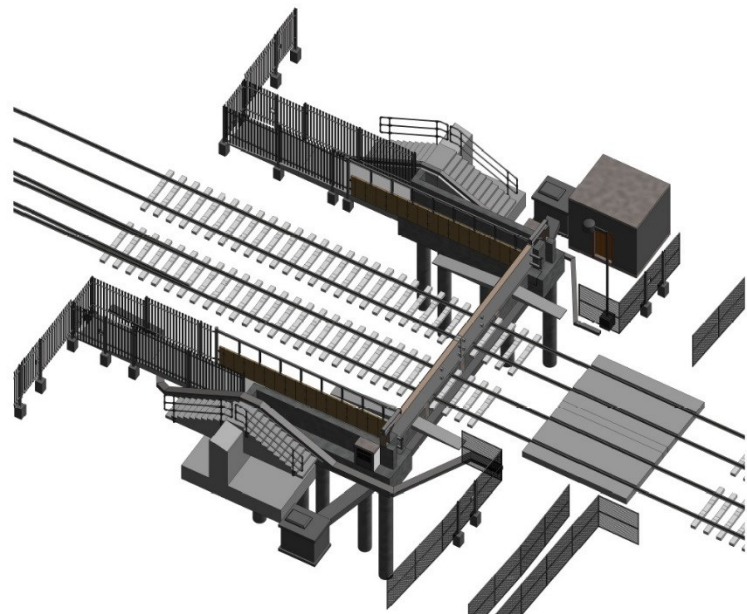
Commence On Site: Spring 2019

Delivery of New Junction to the A27: December 2021

Completion of Development: December 2025

End Date: December 2025.

Newhaven Flood Alleviation Scheme



Aims & Objectives

Build physical infrastructure to provide protection from tidal flooding up to a 1 in 200 year event for 431 homes, 390 businesses, rail and road infrastructure and in addition facilitate development under the auspices of the new Newhaven Enterprise Zone

Key Facts

Delivery Partners: Environment Agency, Lewes DC, Coast to Capita LEP, SE LEP.

Funding (all years)

Total LGF Funding	£3.00m
Total Public Funding	£14.50m
Total Private Funding	£0.00m
Total Other Funding	£0.00m
Total Funding	£17.50m

Outputs

3km of flood defences on the east and west banks of the Ouse, comprising concrete walls, earth embankments, sheet steel piles, flood gates.

What happened in the last period?

October to December 2018 was a quiet and somewhat frustrating period in the development of the Newhaven FAS, during which remaining significant construction work was held up by delays with consents. Remaining tasks under the project principally comprise the A26 demountable defence ‘tie ins’ on either side of the trunk road, the completion of the flood defence in the Port Area and the detailed design and construction of the rail flood gate (illustrated above). Consents were received in December for the A26 work and for the work in the Port, and both of these critical elements of the flood defence will be complete in April 2019. With respect to the rail flood gate, difficult negotiations continue with Network Rail. Slow progress is being made and we are hopeful that construction of the first and only passenger rail flood gate in the country will complete in late 2019.

Target Milestones

End Date: November 2019.

Port Access Road - Newhaven



Aims & Objectives

Construction of a new road into Newhaven Port that will unlock significant new land to meet the economic needs of Newhaven through expansion of Port-related activities.

Comprising approx. 650m of new road, including a new 3 span bridge over the Newhaven to Seaford railway line and Mill Creek, and associated landscaping/environmental works.

Key Facts

Delivery Partners: East Sussex County Council.

Funding (all years)

Total LGF Funding	£10.00m
Total Public Funding	£13.27m
Total Private Funding	£0.00m
Total Other Funding	£0.00m
Total Funding	£23.27m

Outputs

Construction of the Newhaven Port Access Road from the Pargut roundabout to the Port roundabout, unlocking new employment land at East Quay within Newhaven Port.

What happened in the last period?

DfT sign-off for the business case was received on 20 August 2018. East Sussex County Council have finalised contractual arrangements with contractor (BAM Nuttall). Adverse weather conditions have delayed completion of ecological aspects (including translocation of newts). Groundworks are expected to commence in early 2019. Construction is expected to take 19 months to complete.

Target Milestones

End Date: Mid 2020.

Railway Quay - Newhaven



Aims & Objectives

The Newhaven Enterprise Zone (EZ) is a collaboration between Lewes District Council and Coast to Capital LEP that aims to shift the town towards a higher-value economy over the next 25 years. The EZ covers eight key strategic sites (79ha) in a mixture of public and private ownerships, offering a mix of greenfield sites and the opportunity to develop, refurbish and intensify economic activity across a number of brownfield sites formerly used by heavy industry. The focus of the EZ is on growing the emerging 'clean, green and marine' sectors in particular. Over the 25-year lifespan of the EZ, it is estimated that 55,000m² of new commercial floor-space will be created and 15,000m² of existing commercial floor-space will be refurbished. This will create / sustain up to 2,000 FTE jobs.

Key Facts

Delivery Partners: Lewes District Council.

Funding (all years)

Total LGF Funding	£1.5m
Total Public Funding	£0.01m
Total Private Funding	TBC
Total Other Funding	TBC
Total Funding	£1.51m

Outputs

New commercial floor-space, job creation and land remediation. Details currently being finalised.

What happened in the last period?

Flood defence works on site now completed and negotiations underway with existing tenant re: relocation. Initial masterplan has been prepared and discussions undertaken with potential tenants. However delays have been created by impending closure of adjacent UTC@harbourside in August 2019. No further decisions will be made until the future of the UTC has been finalised – a decision from Government is expected in early 2019.

Target Milestones

End Date: TBC.

Springman House - Lewes



Aims & Objectives

The project involves the formation of new fire and ambulance station facilities with close adjacencies and shared facilities with the existing police station.

The proposed site is tight in terms of space and will contain a fully operational police station throughout the construction duration. The site will likely also house a commercial development to aid viability.

Key Facts

Delivery Partners: Lewes District Council are the lead delivery body in partnership with East Sussex Fire & Rescue Service, Sussex Police and the South East Coast Ambulance Service.

Funding (all years)

Total LGF Funding	£2.00m
Total Public Funding	£4.34m
Total Private Funding	£0.00m
Total Other Funding	£0.00m
Total Funding	£6.34m

Outputs

By enabling the development of a new multi blue light facility on the site of Springman House, this project will unlock the £180m North Street Quarter scheme - a major, strategic mixed-use development in Lewes. Relocating the Community Fire Station from its existing premises on North Street, Lewes will: enable the delivery of 416 new homes and 13,000m² of commercial floor-space, through the £180 million North Street Quarter (NSQ) regeneration scheme, and enable Lewes' "blue light" services to be co-located.

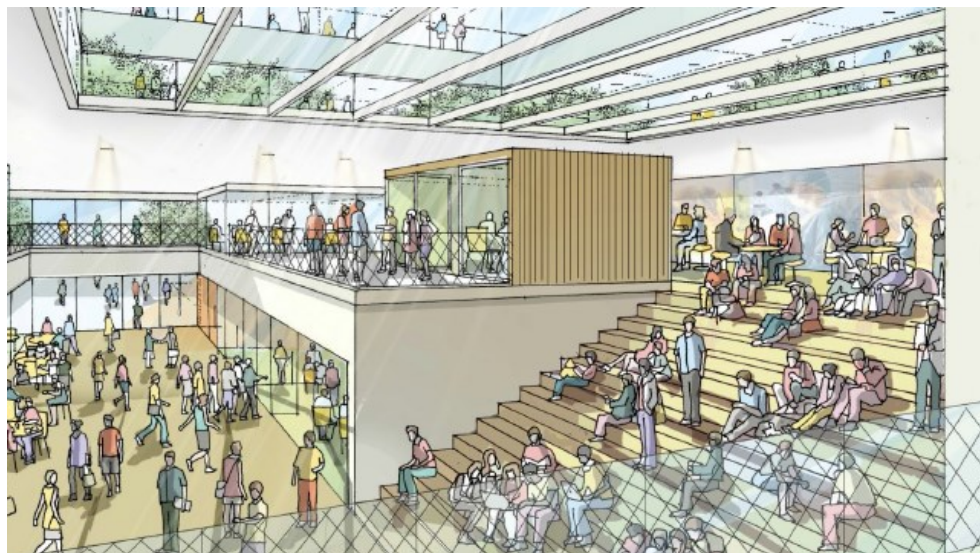
What happened in the last period?

The Council completed the purchase of Springman House from the vendors in March 2017. In June 2017 the Council's Cabinet authorised the design and construction of the new blue light facility. In January 2018, architects were appointed to commence work on master-planning and design options. The architects have undertaken detailed consultation with the blue light end users in order to establish their operational requirements. Work on the site masterplan and building layout options is currently underway and planning consultants have now been instructed to commence preparation of a planning application for the site.

Target Milestones

End Date: Anticipated 2021, subject to Planning.

Sussex Bio Innovation Centre - Falmer



Proposed scheme

Aims & Objectives

The Sussex Bio-Innovation Centre will provide a much-needed new facility for entrepreneurs and businesses in the Coast to Capital region's developing Life Sciences sector providing an enabling infrastructure to test new ideas, share expertise and develop new commercial products within a first class university setting. The Centre will be a key element of Life Sciences development at the university, providing a research and development interface between academia and business to foster the next generation of pharma and biotech companies.

Key Facts

Delivery Partners: University of Sussex.

Funding (all years)

Total LGF Funding	£5.52m
Total Public Funding	£0.00m
Total Private Funding	£81.99m
Total Other Funding	£0.00m
Total Funding	£87.51m

Output

Local Growth Funding will deliver; 2,202sqm of dedicated specialist accommodation Support for 20 new life sciences business teams at a time, Over 60 specialist bio-science graduate-level jobs plus additional senior business staff, A further 20 specialist bio-science technician, business support and management positions.

What happened in the last period?

The University took a decision to stop the current New Life Sciences build project, and not pursue the design which provided accommodation and facilities for all practical teaching and research activities undertaken by the School of Life Sciences along with a Bio Innovation Centre. The revised project will look to design and build a research only facility for the School of Life Sciences but also incorporating a Bio innovation Centre. The University is currently engaging with the design team and preferred contractor to determine how we could take forward the revised project. We have also engaged with external procurement legal advisors in order to ensure we do not transgress any procurement rules/regulations linked to the OJEU process, and avoid potential challenges should we proceed with the preferred contractor.

Target Milestones

End Date: 2020/21.

Teville Gate - Worthing



Aims & Objectives

Teville Gate (TG) forms part of the Worthing Central Programme (Phase 1) to transform key brownfield sites in Worthing town centre. This project will facilitate the redevelopment of the site by undertaking site preparation works, consisting of the demolition of all buildings within the redline and provision of a temporary surface car park. Thereafter the Council will continue to support the freeholder, Mosaic Global Investments (Mosaic) to submit a viable planning application in order to deliver the scheme.

Key Facts

Delivery Partners: Worthing Borough Council and Mosaic Global Investments.

Funding (all years)

Total LGF Funding	£2.09m
Total Public Funding	£0.01m
Total Private Funding	£78.90m
Total Other Funding	£0.00m
Total Funding	£81.00m

Outputs

Following the demolition of all buildings this 1.4 ha site has the potential to deliver (a) 375 new homes (b) 3,410sqm of commercial floor-space (restaurants, cafes and on-site gym) (c) 6,740sqm of retail floor-space (state of the art supermarket) (d) 493 gross jobs (net jobs 314) (e) Modern car parking infrastructure (over 160 spaces for residents and visitor use) (f) New public realm (approx. 4,000sqm, creating an improved public corridor from Worthing station to the town centre).

What happened in the last period?

Mosaic Capital is expected to submit a planning application for their redevelopment shortly.

Target Milestones

Winter 2018/19: Planning application to be submitted

Spring 2019: Temporary surface car park completed

End Date: Mar 2021.

Union Place - Worthing



Aims & Objectives

Union Place (UP) forms part of the Worthing Central Programme (Phase 1) to regenerate key brownfield sites in Worthing town centre. The Council has agreed to enter into a land pooling agreement for the site with partners London and Continental Railways. The partners have prepared a development strategy for the sites which has been approved at JSC. The development strategy could include building out ourselves (direct delivery) or gaining planning consent and selling to a developer.

Key Facts

Delivery Partners: Worthing Borough Council, London & Continental Railways, Coast to Capital LEP

Funding

Total LGF Funding	£3.60m
Total Public Funding	£5m
Total Private Funding	£40m
Total Other Funding	TBC
Total Funding	£45m

Outputs

A business case has been approved by the LEP which identifies the potential to deliver: (a) 179 new homes (b) 26,800 sqm of commercial floorspace (c) 2,011sqm of leisure floor-space (cinema) (d) Hotel - 66 rooms (e) 164 gross jobs (net jobs 89) (f) Modern parking infrastructure (up to 220 residential spaces) (g) New public realm (approx. 900 sqm).

A joint development strategy with LCR was agreed at JSC on 6th November 2018 which sets out a preferred mixed use delivery route.

What happened in the last period?

The site has been acquired by Worthing Borough Council using the Worthing Central LGF grant allocation.

Land Pooling Agreement in place September 2018.

Development strategy approved at JSC 6th November 2018.

Sale and leaseback of site C has taken place

Target Milestones

End Date: Mar 2021.

Development Strategy: October 2018 JSC Committee

Further timescales will depend on the Development Strategy

End Date: Mar 2021

Valley Gardens - Brighton



Proposed scheme

Aims & Objectives

Simplification of traffic network, provision of 'public transport corridor' to the west with general traffic on the western corridor. Enhanced public realm, gardens and materials throughout. The scheme aims to contribute to improved air quality, safety, connectivity, improve efficiency and upgrade signals at junctions. Reduce street clutter and provide enhanced greenspace for public enjoyment.

Key Facts

Delivery Partners: C2C Local Enterprise Partnership

Funding (all years)

Total LGF Funding	£8.00m
Total Public Funding	£1.71m
Total Private Funding	£0.41m
Total Other Funding	£0.00m
Total Funding	£10.13m

Outputs

Match Funding (BHCC) £1.712m, Local Funding £0.414, Total resurfaced roads - 1,588m, Total length of cycle ways - 670m, Area of land experiencing flooding - 63,866 sqm.

What happened in the last period?

The construction of the Valley Gardens Scheme is now well underway with highway improvements continuing on Phases 1A – 1E, Richmond Place Footway, Richmond Parade Junction and Grand Parade Footway currently being worked on.

The permanent site compound is now in place and will remain for the duration of the scheme to the south of St Peter's Church. Traffic Management arrangements are in place and reports at stakeholders meetings indicate they are working well to limit disruption.

Target Milestones

End Date: 2020/2021.

Waterfront - Brighton



Aims & Objectives



Firstly, to deliver a brand new 10,000 seater dual purpose conference and events venue at the vacant Black Rock site on Brighton seafront as part of a two site solution, labelled the "Brighton Waterfront" regeneration project. Secondly, the regeneration of a key strategic central city site to provide a new regional shopping destination for the city, in line with the approved City plan, utilising the newly vacated Brighton Conference centre site on Brighton's seafront. To ensure that the above timescale is met, the council will be proceeding with a package of works to de-risk and prepare the Black Rock site for the new venue which will utilise LEP funds as part of an "Early Works Package", the remainder of funding being allocated towards the construction of the new venue starting in 2021.

Key Facts

Delivery Partners: Brighton and Hove City Council will be leading the Enabling package of works. The remainder of the project will be led in partnership with Standard Life Aberdeen, who are funding the design and development stage.

Funding (all years)

Total LGF Funding	£12.11m
Total Public Funding	£120.60m
Total Private Funding	£0.00m
Total Other Funding	£0.00m
Total Funding	£132.71m

Outputs

Jobs directly connected to intervention - 1,832, Commercial floor space constructed - 27,800, Safeguarded jobs - 518, Commercial floor space refurbished - 53,383sqm. All outputs remain estimates as the project design and development stage has not completed at the time of the C2C LEP submission.

What happened in the last period?

On 6 December Brighton & Hove City Council Policy Resources and Growth Committee agreed to sign up to the Conditional Land Agreement. This formalised a timescale for the project which takes the start on site to an estimated 2024-2026. A funding agreement has already been signed with the Coast to Capital LEP, unlocking the £12.1m of LGF funding to enable the project to proceed.

Target Milestones

End Date: 18/12/23.

Western Harbour Arm – Shoreham-By-Sea



Proposed scheme

Aims & Objectives

A sum of £3.5 million was identified for flood defences to unlock developments on Shoreham's Western Harbour Arm. This project will deliver a flood risk management scheme at Sussex Yacht Club on the Western Harbour Arm. The site is adjacent to the historic harbour town of Shoreham-by- Sea, West Sussex, and thus this scheme will safeguard existing town centre businesses as well as provide an unrestricted flow of traffic on the A259.

Key Facts

Delivery Partners: Adur District Council, Environment Agency and Sussex Yacht Club, Shoreham Harbour Partnership.

Funding (all years)

Total LGF Funding:	£3.50m
Environment Agency Funding:	£1.14m (up to)
Total Funding:	£4.64m (up to)

Outputs

The project is for the construction of a flood wall to the rear of the existing line of defence; protecting the A259 and communities behind but allowing some riverside inundation during flood events on the Sussex Yacht Club site. The proposed location of the setback flood wall would largely be along the rear (northern) side of the site adjacent to the A259. Based on the Environment Agency's Design Guidance a reinforced concrete core and foundation wall is considered to be the most technically viable solution.

What happened in the last period?

Negotiations continue with the Yacht Club to complete the land deal following agreement on Heads of Terms. A planning application has been submitted for the replacement Yacht Club facility which is being considered by Adur District Planning authority, and a separate planning application for the proposed flood defences along the A259 has been submitted.

Adur District Council has commissioned Mott MacDonald to prepare detailed business case to justify the additional funding from the Environment Agency to support the flood defence wall to be delivered.

Target Milestones

End Date: Mar 2021.

September 2020 Completion of ADC's flood prevention works

