

Appendix 1

Sussex and East Surrey Sustainability and Transformation Partnership

- The partnership has recently undergone a governance review to ensure the work taking place at STP-level is as effective as possible. This has included refreshing the terms of reference for the various STP forums and groups and giving greater clarity as to their roles and responsibilities. There has also been a review of the STP workstreams to look at what progress has been made to date and what support may be needed to help them move forward. These workstreams include urgent care, Clinical Effective Commissioning, mental health, workforce, IT, estates, and communications and engagement, as well as the local plans to transform health and care services.
- Work is progressing on developing a clinical case for change for the STP, which will identify the key areas that need improvement across our local health and care system. This involves the input of local clinicians and aims to provide clear evidence of the areas that need particular focus for improvement.

Central Sussex and East Surrey Commissioning Alliance

- The first two phases in the development of the new Central Sussex and East Surrey Commissioning Alliance have been successfully completed to timescale. We are now in the next phase, where most staff have started working within new team structures and there is a staff consultation process for those people where there are contractual changes to their role.
- The Alliance is made up of five Clinical Commissioning Groups – Brighton and Hove, Crawley, East Surrey, High Weald Lewes Havens and Horsham and Mid Sussex – and represents a new way of collaborative working between the organisations.
- The initial phases of the development work involved agreeing to the new approach, creating a single management structure, operating model, streamlined processes and agreement to the design of new team structures. The Alliance is expected to be fully operational by the end of September.
- The Alliance is not a formal merger of the organisations and individual CCG governing bodies remain accountable for healthcare commissioning for their local populations.

Integration

- We are now in our shadow year of integration in Brighton and Hove. We have now begun an important journey for our city and the people that reside here. Over the coming year we will need to consider the key steps which lead us on our journey towards an integrated CCG and Council Partnership, a model of integrated health and care for our population, and ultimately to delivering our Health and Wellbeing outcomes by 2030.
- Integration of Health and Care services has the potential to be one of the most important and innovative developments in the history of our city. Our engagement

with our residents through the Big Health and Care Conversation, has revealed a breadth of challenges and successes across our local health and social care system. These are challenges that it is our duty and responsibility to address and improve, and successes that we must preserve and build upon, much of which can be achieved through partnership working. This also highlights the absolute need for us to continue to engage with the people in our city, and ensure their voices are heard as we reshape and redesign the future services in Brighton and Hove.