

Appendix 1: options for collecting and disposing of bulky waste in Brighton & Hove

Option	Benefits	Risks	Projected cost	Preferred option
Option 1: tender contract Place contract out for tender	<ul style="list-style-type: none"> Service delivered by specialist provider in the market 	<ul style="list-style-type: none"> It will take about nine months to complete the procurement process BHCC will receive none of the income BHCC will have to pay VAT on collection fees, then reclaim from HMRC Does not allow for the service to be flexible to address issues or priorities Provides less assurance around what is collected e.g. commercial waste or builders waste may be disposed of Provides less assurance relating to health and safety compliance, including vehicle weights, manual handling and PPE Provides less assurance relating to customer service 	VAT would be payable but could be reclaimed - therefore cost neutral.	No
Option 2: delivered in-house Bulky waste collection and disposal service delivered directly by Cityclean	<ul style="list-style-type: none"> Expected income to be generated to reinvest in refuse, recycling and street cleansing services More flexibility in terms of service delivery e.g. initiatives with universities to reduce instance of fly-tipping More opportunities to reuse and recycle the goods collected BHCC will be directly accountable for 	<ul style="list-style-type: none"> BHCC will solely assume all risks and legal responsibilities Future reputation damage if unavailable to deliver service Lose the benefit from knowledge and experience of specialist suppliers in the marketplace Additional service provision for Cityclean at a time of change 	Surplus £11k Based on current prices and staffing of current supplier in its successful tender bid at 2019/20 pay grades. Costs would be front-loaded to allow for equipping staff and leasing vehicles.	Yes

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	<p>service provision and not reliant on external contractors</p> <ul style="list-style-type: none"> • No contract management / external performance issues • Remove supplier's cost margin • Ensure ethical employment practices through in-house recruitment / TUPE • Retains the option of contracting out at some point in the future 			
<p>Option 3: as is KSD Environmental continues to deliver the service</p>	<ul style="list-style-type: none"> • No changes to existing arrangements 	<ul style="list-style-type: none"> • Does not provide assurance that value for money is being achieved • Does not allow for the service to be flexible to address issues or priorities • BHCC will receive none of the income • BHCC will have to pay VAT on the current collection fees • Provides less assurance relating to financial controls, particularly where cash is exchanged • Provides less assurance around what is collected e.g. commercial waste or builders waste may be disposed of • Provides less assurance relating to health and safety compliance, including vehicle weights, manual handling and PPE • Provides less assurance relating to customer service 	<p>VAT would be payable but could be reclaimed - therefore cost neutral.</p>	<p>No</p>