

## Value for Money Programme Performance (All Phases)

Projects	Savings Target £m	Achieved £m	Anticipated £m	Uncertain £m	Achieved %
Adult Social Care	2.903	0.000	0.000	2.903	0.0%
Children's Services	2.539	0.590	0.422	1.527	23.2%
Third Party Spend	2.276	0.000	1.951	0.325	0.0%
Workstyles	0.060	0.060	0.000	0.000	100.0%
Accelerated Service Redesign (FYE)	1.626	0.331	1.295	0.000	20.4%
Client Transport	0.263	0.152	0.111	0.000	57.8%
VFM Phase 4 Additional Saving	0.250	0.250	0.040	0.000	100.0%
<b>Total All VFM Projects</b>	<b>9.917</b>	<b>1.383</b>	<b>3.819</b>	<b>4.755</b>	<b>13.9%</b>

## Explanation of 'Uncertain' VFM Savings:

Uncertain Savings £'000	Description	Mitigation Strategy for Uncertain Savings
<b>Adult Social Care</b>		
2,903	Adult Social Care services had been under pressure throughout the previous financial year and this pressure is currently showing a continuing upward trend through 2015/16. This will place the achievement of VFM savings under serious threat both in the current year and beyond unless remedial action can be identified.	Financial recovery measures have been identified where possible, including one-off measures, to improve the position in-year alongside additional scrutiny that has been put in place in relation to care packages, particularly out-of-area and high cost packages, to ensure VFM and reduce costs. Mitigating cost reductions on Continuing Health Care should also aid the position.
<b>Children's Services</b>		
1,527	Appendix 1 provides details of the current pressures across Children's Services. The main pressures are arising from an upward trend in Independent Foster Agency placements (IFAs) and lower than expected recruitment of 'in-house' foster carers.	VFM and partnership work are continuing in the hope that trends can be halted and reversed through measures including Early Help strategies, recruitment of 'in-house' foster carers, and the SEN/Disability task & finish work. One-off recovery measures have been identified to mitigate the position in the current year and the forecast has seen

**Appendix 2 – VFM Performance**

<b>Uncertain Savings £'000</b>	<b>Description</b>	<b>Mitigation Strategy for Uncertain Savings</b>
		some improvement since month 2.
<b>Third Party Spend</b>		
325	<p>Uncertain elements concern Adult Social Care provider contract savings which are £0.141m lower than anticipated. In addition, lower than anticipated savings of £0.097m have been achievable on renegotiated Supporting People provider contracts. There is also a shortfall of £0.087m on Corporate Landlord savings due to higher than expected costs relating to 3 contracts.</p>	<p>Adult Social Care contract negotiations are now complete and the challenging £1.000m saving target, although substantially met, has fallen short. This will need to be managed alongside other pressures across Adult Social Care as noted above and in Appendix 1.</p> <p>The Supporting People variance is being covered by additional permanent savings on HRA contracts (£0.034m) and temporary funding from Homelessness Prevention budgets (£0.063m). 2014/15 is the final year of the 4 year SP strategy and contracts are being reviewed to mitigate the temporary funding for 2015/16 and beyond.</p> <p>The Corporate Landlord shortfall will be offset overall in 2014/15, and ongoing, by increased rental incomes within the Corporate Landlord portfolio.</p>